

Signed Report



**FETAKGOMO TUBATSE
LOCAL MUNICIPALITY**

2017/18

MID – YEAR PERFORMANCE REPORT

**FETAKGOMO TUBATSE MUNICIPALITY
25 JANUARY 2018**

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GENERAL INFORMATION

I. Executive Committee

- (i) Cllr. M.J. Phokane (Mayor)
- (ii) Cllr. M.I. Mamogale (Portfolio Head: Budget and Treasury)
- (iii) Cllr. E.E. Malla (Portfolio Head: Infrastructure Development and Technical Services)
- (iv) Cllr. B.E. Hlatswayo (Portfolio Head: Local Economic Development)
- (v) Cllr. M.Q. Moeng (Portfolio Head: Development and Planning)
- (v) Cllr. M.B. Pholwane (Portfolio Head: Corporate Services)
- (vi) Cllr. R.M. Mashego (Portfolio Head: Community Services)
- (vii) Cllr. M. K. Mogoane (Deputy portfolio Head: Corporate Services)
- (viii) Cllr. J.L. Kgwedl (Deputy Portfolio Head: Infrastructure Development and Technical Services)
- (ix) Cllr. Makola J.V. (Deputy Portfolio Head: Budget and Treasury)

II. Addresses

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III. Contacts

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This document has been prepared in line with Section 72 of the Local Government: Municipal Finance Management Act (MFMA) 56 of 2003.



Mr. Ratau T.G
Acting Municipal Manager

Date: 24/1/2018

1. Introduction

The report is prepared in line with Section 72 of the Municipal Finance Management Act, 56 of 2003 which requires the Accounting Officer of the Municipalities to assess the performance of their municipalities by 25 January of each financial year for the first half of the financial year taking the following into account:

- (a) The monthly states referred to in section 71 for the first half of the financial year;
- (b) The municipal service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan; and
- (c) The past year's Annual Report and progress on resolving problems identified in the Annual report.

2. Executive Summary of municipal performance

The municipality has 250 indicators to account on for the entire 2017/18 financial year. 212 Indicators are reportable in the first half of the 2017/18 financial year. Out of the 212 indicators the municipality achieved 123 of them. This brings the overall performance of the municipality to 58% in the first half of the 2017/18 financial year. Compared to 2016/17 mid -year performance (49%) the municipality performance has improved by 9%. The table below depicts the picture

NO	KPA	Total KPI	KPIs achieved	KPIs not Achieved	%
1.	<i>Spatial Rational</i>	22	8	14	36%
2.	<i>Institutional Transformation and Organizational Development</i>	27	14	13	52%
3.	<i>Basic Service Delivery</i>	50	19	31	38%
4.	<i>Local Economic Development</i>	22	15	7	68%
5.	<i>Financial viability and Management</i>	32	25	7	78%
6.	<i>Good Governance and public participation</i>	59	42	17	71%
	Total	212	123	89	58%

3. 2016/17 Annual Report and progress in resolving identified problems

The municipality had 256 indicators to perform in 2016/17 financial year. By the end of the financial year 149 indicators were performed and 107 still outstanding. This brings the performance of the municipality by the end of the financial year to 58%.

The table below depicts summary of challenges/hindrances encountered while developing 2016/17 Annual Report. The report is due to council on 30 January 2018

Challenges	Measures taken to improve performance
1. protracted dispute between the Municipality and Mphaphuli consulting over payments on Operation Mabone project (electricity project)	The municipality has appointed a senior counsel to assist in resolving the dispute
2. Prolonged process of preliminary Placement of staff	All municipal employees are temporary placed awaiting the conclusion of job evaluation.
3. Delays in rationalization of HR and other policies	Nine HR and SCM policies are rationalized and Adopted by Council
4. Prolonged job evaluation processes	163 jobs moderated, five referred back to District job evaluation unit for re-evaluation and 59 jobs referred back for corrections with comments and recommendations

4. The Municipal Service Delivery Performance

KPA: 01: Spatial Rational

Objective: To promote integrated human settlements and agrarian reforms

Project SP/01: Stakeholder engagement on land management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# stakeholders engaged ¹ held on land management	2	4 - stakeholders engaged held on land management	2 stakeholders engaged held on land management	Target Achieved: 2 stakeholder engagement held as follows: * 19 th & 21 st September 2017 * 11 th December 2017	None	None
Budget(R)	R50 000	R150 000	R75 000	R0.00		

¹ Engagements – meetings and writing letters

Project SP/02: Township establishment

Performance Indicator	Baseline	2017/18 Target	Mid-year Target	Actual Performance	Challenges	Mitigation
% progress in Planning/ Township establishment on donated land (Appiesdoorn draai 298 kt, Hoeraroep 515ks and Mooifontein 313kt)	0%	50% progress in Planning/ Township establishment on donated land (Appiesdoorn draai 298 kt, Hoeraroep 515ks and Mooifontein 313kt): *Appointment of service provider (25%) *inception report of EIA	20 % progress on planning/ township establishment: *Appointment of service provider *Inception of EIA, *Geo-tech report, *Services report	Target not achieved : Bid invitation notice i.r.o Aapiesdooringdraai 298 KT issued on 26 Oct and closed on 24 Nov 2017. Portion 5, 6 & 7 of Hoeraroep 515 KS could not be contemplated for t/shpest due to in complete transfer of ownership from DRDLR to Fetakgomo Tubatse Municipality. HDA has appointed a service provider to	Awaiting evaluation & adjudication of received bids. i.r.o Appiesdoorn draai 298KT.	Procurement of service provider to be expedited.

Project SP/03: Land invasion Response Strategy

Performance Indicator	Baseline	2017/18 Target	Mid- Year Target	Actual Performance	Challenges	Mitigation
% progress development of Land Invasion response Strategy	TOR	100% progress development of Land Invasion response Strategy : *desktop analysis (15%); *site inspection (10%) *draft land invasion and respond strategy (25%)	50% progress development of Land Invasion response Strategy: *desktop analysis; *site inspection *draft land invasion and respond strategy	<u>Target not achieved:</u> Bid invitation notice issued on 10th & closed on 30th Nov 2017.	Awaiting evaluation and adjudication of received bids.	Procurement of service provider to be expedited.

Project SP/04: Implementation of SPLUMA

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in development of wall to wall LUMS	TOR	100% progress in development of wall to wall LUMS: *Appointment of service provider (25%); *Inception report (25%) *Draft report (15%); *Public participation (10%) *final report	50% development of LUMS: *Appointment of service provider *Inception report	Target not achieved. Bid invitation notice issued on 13 and closed on 19 Sept 2017. Adjudication committee referred the report back to the evaluation Committee	The recommended bidder did not attach certain required documents	Evaluation committee to re-evaluate as requested

Budget(R)	N/A	R1 000 000	R500 000	R0.00					
% progress in development of SPLUMA By-law	0%	100% progress in development of SPLUMA Bylaw: *submission to council (20%) * Public participation (25%) *incorporation	80% in development of SPLUMA By-law: *submission to council * Public participation *incorporation and inputs *final submission to council	Target not achieved On the verge of completing Public Participation. Consultation. Workshops with Magoshes & Councillors were held on the 11 th & 12 th December 2017.	Delay on kick start of public participation.	To be finalised in the next quarter			

			and inputs (15%) * final submission to council(20%) *Gazetting of by -law (20%)					
Budget(R)	N/A	R400 000	R266 666	R0.00				

Project SP/05: Transport planning

Performance Indicator	Baseline	2017/18 Target	Mid- Year Target	Actual Performance	Challenges	Mitigation
% progress securing servitude for Western ring road	Valuation Report; designs	100% progress in securing servitude for Western ring road: *Negotiations with stakeholders (50%) * Signing of offer to purchase (25%) *registration of servitude(25%)	100% progress in securing servitude for Western ring road: *Negotiations with stakeholders * Signing of offer to purchase *registration of servitude	Target not achieved: Ongoing engagements between the Attorneys and the municipality.	Resistance from land owners to sign offers	The attorneys must be instructed to undertake necessary steps to effect land expropriation.

Budget(R)	R1 500 000	R 2 000 000	R2 000 000	R0.00		
% progress in development of integrated transport plan	Draft Integrated transport plan in place	100% progress in development of integrated transport plan : *rationalization of transport plan from former municipalities (25%) *draft transport plan (25%) * public consultation (25%) *submission to council	75% progress in developing Integrated transport plan: *rationalization of transport plan from former municipalities *draft transport plan *public consultation	Target not achieved: Engagement with Department of Transport (DoT) to extend the scope of work to cover erstwhile Fetakgomo Municipal area.	Awaiting confirmation from the DoT	Follow up with DoT

		(15%) *adoption by council (10%)				
Budget(R)	N/A	R700 000	R350 000	R0.00		

Project SP/06: Development of Housing Sector plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% Progress in development of Housing Sector Plan	TOR	100% progress in the development of Housing sector plan: *Appointment of service provider (25%)	50% progress in the development of Housing sector plan: *Appointment of service provider *inception report	Target not achieved: Bid invitation notice issued on 10th & closed on 30 th Nov 2017.	Awaiting evaluation and adjudication of received bids.	Procurement of service provider to be expedited.

Project SP/07: Formalization of Informal Settlements

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in planning/ formalization of informal settlements	List of identified areas for formalisation	100% progress on planning/ formalization of informal settlements: *Obtaining Community resolution (25%) **Inception report of EIA (10%); *Geo-tech report (10%); *services report (5%) * draft report of EIA, Geo-tech	50% progress on planning/ formalization: *Obtaining Community resolution *Inception report *Geo-tech report *services report	<u>Target not achieved:</u> (Mashelabela & Dresden) Terms of Reference (ToR) presented to Bid Specification Committee. ToR was refined on the 16 th November 2017.	Awaiting evaluation and adjudication of received bids.	Procurement of service provider to be expedited

			and Service (25%) * Layout plans for the three townships (25%)					
Budget (R)	N/A	R 856 000	R750 000	R0.00				

Project SP/08: Development of Burgersfort Ext 10 (Erf 479)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in the development of Burgersfort Ext 10 (Erf 479)	TOR	100% progress in the development of Burgersfort Ext 10 (Erf 479): *Appointment of service provider (25%) *Submission of Rezoning and park closure application (25%) *public	50% progress in the development of Burgersfort Ext 10 (Erf 479): *Appointment of service provider *Submission of Rezoning and park closure application	Target not achieved: Bid invitation notice issued on 10th & closed on 30th Nov 2017.	Awaiting evaluation and adjudication of received bids.	Procurement of service provider to be expedited

			participation (25%)					
			*Approval by council (25%)					
Budget(R)	N/A	R200 000	R100 000	R0.00				

Project SP/09: Security of Tenure

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in Land tenure upgrade	New Project	100 % progress in Land tenure upgrade of Praktiseer: *Obtaining Community resolution (25%) **Inception report of EIA (10%); *Geo-tech report(10%); *services report (5%) * draft report	50 % Land tenure upgrade of Praktiseer: *Obtaining Community resolution *Inception report of EIA, *Geo-tech report, *Services report	Target not achieved : Bid invitation notice issued on 26 Oct and closed on 24 Nov 2017.	Awaiting evaluation of & adjudication of received bids.	Procurement of service provider to be expedited

Project SP/10: Acquisition of 100 ha for development of integrated human settlements

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in acquiring of 100 hectare of land acquired for integrated human settlement	168.98hectares	100 % progress in acquiring of 100 hectare of land acquired for integrated human settlement: *Status quo analysis (15%) *site inspection (10%) *engagement with affected stakeholders (25%) *Acknowledgement deed of sale (25%) *Transfer of land into municipal's	50 % land acquired: *Status quo analysis *site inspection *engagement with affected stakeholders	<u>Target achieved</u> Stakeholders consulted. Agreement of purchase & sale of land measuring ± 388 Ha in extent is in place.	None	None

	name (25%)			
Budget(R)	R1 000 000	R500 000	R0.00	

Project SP/11: Stakeholder Engagement for Provision of bulk services

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of stakeholder engagement conducted for provision of bulk services	0	4 stakeholder engagement conducted for provision of bulk services	2 stakeholder engagement conducted for provision of bulk services	<u>Target achieved</u> Two stakeholder engagement conducted as follows: *12/07/2017 a meeting was held with Eskom regarding Hoeraroep, Aapiesdorindraai 298kt & Mooifontein 313kt *23 rd November 2017 meeting was held with Eskom and SDM	None	None
Budget(R)	N/A	R100 000	R50 000	R0.00		

Project SP/12: Awareness on functionality of BNG Houses

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# Housing Consumer Education conducted	0	4 Housing Consumer Education conducted	2 Housing Consumer Education conducted	<p><u>Target achieved:</u> 2x Housing Consumer Education conducted as follows: *07/12/2017 Long till; * 08 December 2017 Mampuru – Phasha community halls</p>	None	None
Budget(R)	N/A	R150 000	R75 000	R0.00		

Project SP/13: Awareness of National Building Regulation and Land Use management continues monitoring

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of campaigns conducted/ issues on National Building regulation and land use management	0	4 - campaigns held	2 - campaigns held	<p>Target achieved:</p> <p>Two campaigns held as follows:</p> <p>*20/09/2017 at Burgersfort ext.10</p> <p>*21/09/2017 at Manoke village</p>	None	None
Budget(R)	N/A	R150 000	R125 000	R0.00		

Project SP/14: Turnaround time in approving Building Plans from date submitted

Performance Indicator	Baseline	2017/18 Target	Mid- Year Target	Actual Performance	Challenges	Mitigation
Turnaround time in approving Building Plans from date submitted	30 days ($\leq 500\text{m}^2$) 60 days ($\geq 500\text{m}^2$)	30 days ($\leq 500\text{m}^2$) 60 days ($\geq 500\text{m}^2$)	30 days ($\leq 500\text{m}^2$) 60 days ($\geq 500\text{m}^2$)	<u>Target achieved (All plans ratified within 30 days):</u> Received =25 Rolled over =05 Approved=20 Disapproved=10 <u>Target achieved (All plans ratified within 60 days):</u> Received =07 Rolled over =01 Approved=05 Disapproved=03 (R84 663)	None	None
Budget (R)	N/A	N/A	N/A			

Project SP/15: Review of Building Regulations by Laws

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in review Building Regulations By Laws	Draft building regulation by law	100% progress review Building Regulations By Laws: *Review and refine draft (25%) *public participation (25%) *final document (25%) *Adoption by council (25%)	50% Review Building Regulations By Laws: *Review and refine draft *public participation	Target not achieved: Draft By-law reviewed and refined. Yet to be published for public inputs.	There was a delay on attempt to obtain the soft copy wherein the document had to be retyped all together.	Final document will be readily available for adoption by Council in the next quarter.

Budget(R)	N/A	N/A	N/A	N/A			

Project SP/16: Relocation of bacons in urban areas

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in relocation of bacons in Urban areas	0%	100% progress in relocation of bacons in Urban areas (Burgersfort, Steelpoort and Ohrigstad): *registration of a query/dispute on boundaries	100% progress in relocation of bacons in Urban areas (Burgersfort, Steelpoort and Ohrigstad): *registration of a query/dispute on boundaries from client (25%); *appointment of professional land survey (25%);	<u>Target Achieved</u> No requests submitted	None	None

Project SP/17: Engagement with Magoshes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# engagement with Magoshes held	3	4 engagement with Magoshes held	2 engagement with Magoshes held	<p><u>Target achieved:</u> Two engagements with Magoshes held as follows: * 19th & 21st September 2017. * 11th December 2017</p>	None	None
Budget(R)	R150 000	R535 000	R267 500	R65 005		

Project SP/18: Development of Ohrigstad development plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in the development of Ohrigstad development	60% progress in the development of Ohrigstad development	40% progress in the development of Ohrigstad development : *Consultation conducted *final document (10%) *adoption by council (10%)	40% progress in the development of Ohrigstad development : *Consultation (20%) *final document (10%) *adoption by council (10%)	<u>Target not achieved</u> Draft Document adopted by the council on 26 th October 2017 for purpose of public participation. Final consultation took place on the 12 th December 2017	Delay on adoption of draft doc for public participation however the doc is readily available for adoption by Council	The final doc to serve in the forthcoming special council
Budget(R)	R850 000	R267 500	R267 500	R0.00		

Project SP/19: Development of Corridor strategy

Performance Indicator	Baseline	2017/18 Target	Mid- Year Target	Actual Performance	Challenges	Mitigation
% progress in the development of Corridor strategy	Terms of reference in place	100% progress in the development of Corridor strategy: *Appointment of service provider (25%) * Inception report (25%) *Draft report(15%) *public participation(10%) *final report(15%) *adoption by council (10%)	50% progress in the development of Corridor strategy: *Appointment of service provider *Inception report	Target not achieved: The project is exempted for reporting	The plan is done by the HDA	To remove it from the SDBIP
Budget(R)	R1000	R535 000	N/A	N/A		

KPA: 02: Municipal Transformation and Organizational Development (output 1&7)

Strategic Objective: To strengthen Institutional Efficiency and Governance

Project MT/01: Review and Implementation of Employment Equity Plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Submission date of Employment Equity Reports to the department of Labour	16 January 2017	Submission of Employment Equity Reports to the Department of Labour by the 16th January 2018	N/A	N/A	N/A	N/A
Budget(R)	N/A	N/A	N/A	N/A	N/A	N/A

Project MT/02: Skills Development Programmes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of employees supported through Internal bursary by lim 476 municipality	8	14 employees (8 – current bursary holders & 6 new) offered bursaries by Lim476 Municipality	N/A	N/A	N/A	N/A
# of learners supported through external bursary by the municipality	9	19 (9 – current & 10 new) financially needy learners supported through external bursary by the municipality	N/A	N/A	N/A	N/A
Budget(R)	R1 500 000	R2 000 000	N/A	N/A	N/A	N/A

Project MT/03: Training of Councillors

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of councillors trained	32	43 Councillors trained	20 councillors trained	<u>Target Achieved</u> *39 councillors undergo training *21 in Municipal Governance *2 in ethics Training * 16 in CPMD –additional modules	None	None
Budget(R)	R800 000	R1 000 000	R500 000	R100 000		

Project MT/04: Training and Development

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in implementation of workplace skills needs	50%	50% progress in implementation of workplace skills (10/20) needs implemented	50% progress in implementation of workplace skills (10/20) needs implemented	Target Achieved 80% (16/20) workplace skills needs implemented	None	None
Budget(R)	R550 00	R800 000	R800 000	R 553,913		

Project MT/05: Performance Management system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in Cascading of PMS from Level one to six employees	PMS at section 54/56 manager	100% progress in Cascading of PMS from Level one to six employees: *Workshop on Level one manager	50% progress in Cascading of PMS from *Workshop on Level one, two to six managers: *Development of performance Agreements for level one, two and six managers	<u>Target not Achieved.</u>	Placement of staff	The project will be reviewed during budget adjustment period
Budget(R)	N/A	R1 500 000	N/A	N/A		

Project MT/06: Recruitment and Appointment of Unemployed graduates for experiential learnership programmes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of unemployed graduates appointed for experiential learnership programmes	4 interns appointed	20 unemployed graduates appointed for experiential learnership programmes	N/A	N/A	N/A	N/A
Budget(R)	N/A	R500 000	N/A	N/A	N/A	N/A

Project MT/07: Employee satisfaction survey

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for conducting employee satisfaction survey	New indicator	30 June 2018 employee satisfaction survey concluded	30 December 2017 procurement process for Service provider concluded	Target not achieved	Incomplete placement of staff	To be postponed to the 2018/19 after the completion of placement of staff
Budget(R)	N/A	R481 500	N/A	R0.00		

Project MT/08: Rationalization and development of HR policies

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of HR policies rationalized	12 from former two municipalities	3 HR policies rationalized	3 HR policies rationalized	<u>Target Achieved</u> Three policies rationalized	None	None
Budget(R)	N/A	R300 000	R300 000	R0.00		

Project MT/09: Development of policies and by - laws

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of By -laws developed	0	3 By -laws developed	N/A	N/A	N/A	N/A
Budget(R)	N/A	R100 000	N/A	N/A	N/A	N/A

Project MT/10: Development of remuneration policies and salary structure

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for development of remuneration policies and salary structure	HR policy in place	31 March 2018 development of remuneration policies and salary structure completed	N/A	N/A	N/A	N/A
Budget(R)	N/A	R500 000	N/A	N/A	N/A	N/A

Project MT/11: Implementation of OHS policies

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of OHS audit conducted	12	01 OHS audit conducted	N/A	N/A	N/A	N/A
# of site inspection and monitoring of capital projects reports	2 site inspection and monitoring of capital projects reports	3 site inspection and monitoring of capital	1 site inspection and monitoring of capital projects reports produced	Target Achieved site inspection and monitoring of capital projects reports	None	None

produced	capital projects reports produced	projects reports produced		produced		
# of OHS committee meetings held	3 OHS committee meetings held	4 OHS committee meetings held	2 OHS committee meetings held	<u>Target Achieved</u> Two OHS committee meetings Held as follows: *06/10/2017 13/11/2017	None	None
# of medical surveillance conducted	1 medical surveillance conducted	1 medical surveillance conducted	1 medical surveillance conducted	<u>Target not achieved</u> No medical surveillance conducted	Non responsive bid	Re-advert to be issued
# of fumigation and pest control conducted in the municipal	3 fumigation and pest control conducted in the	4 fumigation and pest control conducted in the municipal	2 fumigation and pest control conducted in the municipal offices	<u>Target not achieved</u> No fumigation and pest control conducted	Non responsive bid	Re-advert to be issued

offices	municipal offices	offices				
Budget (R)	R100 000	R150 000	R75 000	R 36,371		
# of COIDA returns of earning(compensation fund) submitted to compensation commissioner	1 COIDA returns of earning(compensation fund) submitted to compensation commissioner	1 COIDA returns of earning(compensation fund) submitted to compensation commissioner	N/A	N/A	N/A	N/A
Budget (R)	R200 000	R250 000	N/A	N/A		
# of reports on replenishing first Aid kits	1 reports on replenishing first Aid kits	4 quarterly reports on replenishing first Aid kits	2 quarterly reports on replenishing first Aid kits	<u>Target Achieved</u> 2 quarterly reports on replenishing first Aid kits	None	None

Budget (R)	R50 000	R50 000	R25 000	R0.00
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Project MT/12: Functionality of LLF

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of LLF Meetings held	9	12 LLF Meetings	6 LLF Meetings	<u>Target Not achieved</u> 4 LLF meetings held as follows: *28/07/2017 *10 – 11 August 2017 *30 October 2017 *15 December 2017	Unavailability of most members due to other commitments	Stick to LLF meeting schedule
# of LLF reports submitted to Municipal Manager	12	12 LLF reports	6 LLF reports	<u>Target Not Achieved</u> 2 LLF Report submitted to the MM		Monthly submission of LLF reports to MM

Budget(R)	N/A	N/A	N/A	N/A	
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Project MT/13: Disciplinary procedures

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time in initiating Disciplinary hearing Matters	90 days	90 days in initiating disciplinary matter	90 days in initiating disciplinary matter	<u>Target Achieved</u> 90 days in initiating disciplinary matters	None	None
Budget(R)	N/A	R50 000	R25 000	R 2,460		

Project MT/14: Litigation Reports (Defending and Instituting cases for and against the municipality)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of litigation reports submitted to MM	4	12 litigation reports submitted to MM	6 litigation reports submitted to MM	<u>Target achieved</u> 6 litigation report submitted to MM	None	None
Budget(R)	N/A	R12 000 000	R6 000 000	R 9,146,960		

Project MT/15: Litigation Reports submitted to Council

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of litigation reports submitted to Council	2	4 litigation reports submitted to Council	2 litigation reports submitted to Council	<u>Target not achieved.</u> No report was submitted to Council, one report generated and submitted to EXCO	Report referred back by EXCO for further engagements with legal representative as some cases were old and needed to	Municipal legal representative to meet municipality regarding progress of all the cases and a report to be submitted in the next council (30 January

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
					be closed.	2018).
Budget(R)	N/A	N/A	N/A	N/A		

Project MT/16: Turnaround time in responding to legal issues

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time in responding to legal issues	21 days	21 working days Turnaround time in responding to legal issues	21 working days Turnaround time in responding to legal issues	<u>Target achieved</u> 39 legal related issues were raised and responded to within 21 days	None	None
Budget(R)	N/A	N/A	N/A	N/A		

Project MT/17: Repair and Maintenance of Municipal facilities

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on repairs and maintenance of municipal facilities	4	4 quarterly reports on repairs and maintenance municipal facilities	2 quarterly reports on repairs and maintenance municipal facilities	<u>Target achieved:</u> 2 quarterly reports on repairs and maintenance municipal facilities	None	None
Budget(R)	R800 000	R1 000 000	R500 000	R959 947		

Project MT/18: Lease contract Management of civic centre offices

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on leased municipal building (Civic centre office)	2	4 quarterly reports on leased municipal building (Civic centre office)	2 quarterly reports on leased municipal building (Civic centre office)	<u>Target Achieved</u> 2 quarterly report generated	None	None
Budget(R)	R12 000 000	R19 200 000	R9 600 000	R0.00		

Project MT/19: Construction of Carports at Head Office

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of car ports erected	40	50 car ports erected	50 car ports erected	Target not achieved	Awaiting assistance with levelling of the ground and importation of soil	To approach Cranbrook to permit the municipality to remove soil from their area. Technical Service is already assisting with surveying of the area
Budget (R)	R45 000	R1 00 000	R100 000	R0.00		

Project MT/20: Purchasing of office Furniture

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for Purchasing office furniture	Old furniture in place	31 December 2017 Purchasing office furniture completed	31 December 2017 Purchasing office furniture completed	Target not achieved	Delays in the submission of requests by departments	To be implemented in the Q3.
Budget (R)	N/A	R500 000	R500 000	R177 050		

Project MT/21: Purchasing of Cleaning materials and equipment

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for purchase Cleaning material and equipments	Old cleaning materials and equipments	31 December 2017 purchase Cleaning material and equipment done	31 December 2017 purchase Cleaning material and equipment done	Target achieved	None	None
Budget (R)	R80 000	R120 000	R120 000	R37 719		

Project MT/22: Purchasing of municipal fleet

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of municipal vehicles purchased	3	6 municipal Vehicles purchased	3 municipal vehicles purchased	Target not achieved Tender for Bakkie and sedan are at an evaluation stage. Tender for a mini bus	R1500 000.00 is insufficient to purchase 6 vehicles.	To request additional budget of R1500 000.00 for another 3vehicles.

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
				is at advertisement stage.		
Budget (R)	R750 000	R1 500 000	R 750 000	R1 356 986		

Project MT/23: Repair & Maintenance of Vehicles

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on repair & maintenance of vehicles (fleet management reports) produced	3	4 reports on repair & maintenance of vehicles (fleet management reports) produced	2 reports on repair & maintenance of vehicles (fleet management reports) produced	<u>Target achieved:</u> 2 quarterly reports generated	None	None
Budget(R)	R500 000	R850 000	R425 000	R0.00		

Project MT/24: Purchasing of leased building (Head Office)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports produced on the purchase of leased building at Head office	2 reports produced on the purchase of leased building at Head office	4 reports produced on the purchase of leased building at Head office	2 reports produced on the purchase of leased building at Head office	Target Achieved 2 report developed	None	None
Budget (R)	N/A	N/A	N/A	N/A		

Project MT/25: Purchase of record management system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for the purchase of record management system	Old record management system in place	31 December 2017 purchase of record management system done	31 December 2017 purchase of record management system done	<u>Target Not Achieved</u>	The tender was advertised on the 19/11/2017, however the Tender Documents were only available from the 28/11/2017 and this affected the processes negatively because the closing date is on the 04/01/2018	Change the target date to end of 31st March 2018
Budget(R)	N/A	R800 000	R800 000	R0.00		

Project MT/26: Refurbishment of all municipal offices

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of municipal buildings to be refurbished	0	6 Municipal Buildings, Ohrigstad, Praktiseer, Apel, Mapodile and Fetakgomo Atok Thusong Centre	3 Buildings, Ohrigstad, Praktiseer and Apel	<u>Target not achieved</u>	Waiting for the appointment of the service provider for refurbishment of the change house at the municipal building.	To be completed in the third quarter
Budget(R)	N/A	R1 500 000	R750 000	R959 947		

Project MT/27: Survey of buildings in accordance with NBR & creation of fire plans and implementation.

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on municipal buildings surveyed i.e. NBR and creation and implementation of approved fire plans / signing off of the fire clearance certificate produced	0	4 reports on municipal buildings surveyed i.e. NBR and creation and implementation of approved fire plans / signing off of the fire clearance certificate produced	2 reports on municipal buildings surveyed i.e. NBR and creation and implementation of approved fire plans / signing off of the fire clearance certificate produced	<u>Target not achieved</u>	Omission in providing budget for the activity.	To be prioritise and budgeted for in the financial year 2018/19
Budget(R)	N/A	R500 000	R250 000	R0.00		

KPA 03: Basic Service Delivery and Infrastructure Development

Strategic Objective: To facilitate for basic services delivery and infrastructural development / investment

Project BSD/01: Dithamaga Access Bridge

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Challenges
% progress in construction of Dithamaga access bridge	Base slab completed	100% progress in construction of Dithamaga access bridge ² *Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	31st August 2017 Dithamaga Access Bridge 100% completed: Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	<u>Target Achieved</u> Project completed	None	None
Budget(R)	R1000 000	R7 317 694.55	R7 317 694.55	R5 962 406.42		

² For more detail on Access bridges look at annexure B

Project BSD/02: Lefahla Access Bridge

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Lefahla access Bridge	Designs in place	100% progress in the construction of Lefahla Access Bridge: Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	25% progress in the construction of Lefahla Access Bridge: *Excavation	<u>Target Not Achieved</u> Project is at procurement stage for the appointment of the Contractor	Late advertisement due to budget constraints.	Revise the implementation plan
Budget(R)	R1 000 000	R1 500 000	R375 000	R444 611.04		

Project BSD/03: Ga – Malwane Access Bridge

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% construction of Ga - Malwane Access Bridge	Designs in place	100% construction of Ga - Malwane Access Bridge: *Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	50% progress in the construction of Ga - Malwane Access Bridge: *Excavation *Culvert & top slab, *Road approaches	<u>Target Achieved</u> Project stand at 52% to date *Mass Excavation done *Sub Base layer done * Base layer done	None	None
Budget(R)	R 1000 000	R1 500 000	R750 000	R2 961 000.03		

Project BSD/04: Morokadieta Access Bridge

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% construction of Morokadieta Access Bridge	Designs in place	100% construction of Morokadieta Access Bridge: *Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	50% progress in the construction of Morokadieta Access Bridge: *Excavation *Culvert & top slab, *Road approaches	<u>Target Achieved</u> Progress stand at 90% to date *Culvert top slab done *Road approaches done	None	None
Budget(R)	R1 000 000	R8 900 000	R4 450 000	R4 865 490.66		

Project BSD/05: Tjate Access Bridge

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in the construction of Tjate Access Bridge	Designs developed	100% progress in the construction of Tjate Access Bridge: *Excavation (25%) *culvert & top slab (25%) *Road approaches (25%) *Finishing (25%)	50% progress in the construction of Tjate Access Bridge: *Excavation *Culvert & top slab *Road approaches	<u>Target Achieved</u> Progress stand at 80% to date *Culvert and top slab done *Road approaches done	None	None
Budget(R)	R2 500 000	R 10 208 245.94	R5 104 122	R5 038 760.01		

Project BSD/06: Tukakgomo Access Road

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Tukakgomo Access road	Designs in place	100% progress in construction of Tukakgomo Access road ³ *Mass excavation (30%) *Sub base layer (10%) *Base layer (10%) *Stabilization (10%) * Kerbs (10%) * Road surfacing (20%) *road marks (10%)	70% progress in construction of Tukakgomo Access road: *.Mass excavation *Sub base layer *Base layer *Stabilization *Kerbs	<u>Target</u> Not Achieved Project is at procurement stage for the appointment of the Contractor	Late advertisement due to budget constraints.	Revise the Implementation plan

³ For detailed information of Access roads activities look at Annexure B

Budget(R)	R1000 000	R 1 500 000.00	R1 000 000	R0.00					

Project BSD/07: Thokwane Access Road

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Thokwane Access Road	Designs in place	100% progress in construction of Thokwane Access Road ⁴ : * <u>Construction of road (70%)</u> Mass excavation 10% Sub base layer 10% Base layer 10% Stabilization 10% Kerbs 10% Surfacing 10% Road marking 10% * <u>Construction of bridge</u>	60% completion of Thokwane Access Road: *Mass excavation 10% *Sub base layer 10% *Base layer 10% *Stabilization 10% *Kerbs 10% *Surfacing 10%	<u>Target Achieved</u> Project stand at 62% to date *Mass Excavation done *Sub Base layer done * Base layer done	None	None

⁴ For clear break down of activities for Thokwane and Bothasnoek access road look Annexure B

Project BSD/08: Bothashoek Access Road

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress construction of Bothashoek Access Road ⁵	Designs in place	100% progress in construction of Bothashoek Access Road ⁵ :	60% completion of Bothashoek Access Road:	<u>Target Achieved</u> Project stand at 80% to date *Stabilization done *Kerbs done *Surfacing done	None	None
		*Construction of road (70%)	*Mass excavation 10% *Sub base layer 10%			
		Mass excavation 10%	*Base layer 10%			
		Sub base layer 10%	*Stabilization 10%			
		Base layer 10%	*Kerbs			
		Stabilization 10%	*Surfacing 10%			
		Kerbs 10%				
		Surfacing 10%				
		Road marking 10%				
		*Construction of bridge				

⁵ For clear break down of activities for Thokwane and Bothashoek access road look Annexure B

Project BSD/09: Leboeng Access Road

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Leboeng Access Road	Designs in place	100% progress in construction of Leboeng Access Road: *Mass excavation completed 30% Sub base layer (10%) *Base layer (10%) *Stabilization (10%) * Kerbs (10%) * Road surfacing	70% progress in construction of Leboeng Access Road:: * Mass excavation *Sub base layer *Base layer *Stabilization *Kerbs	<u>Target Not Achieved</u> Project is at procurement stage for the appointment of the Contractor	Late advertisement due to budget constraints.	Revise the Implementation plan

		(20%) *road marks (10%)				
Budget(R)	R1000 000	R 4 083 791.55	R2 722 526	R2 740 813.80		

Project BSD/10: Motodi Sports Complex

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Motodi Sports Complex	Designs in place	100% progress in construction of Motodi Sports Complex: *Site establishment (5%) *Mass excavation (10%)	50% completion of Motodi Sports Complex: *Site establishment *Mass excavation *construction of perimeter wall * Construction of sport field	Target Achieved Designs in place Not	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment

Budget(R)	R1000 000	R 2 500 000.00	R1 250 000	R0.00				

Project BSD/11:Mapodile Sports Facilities Phase 2

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Mapodile Sports Facilities Phase 2	Phase 01 completed	100% progress in construction of Mapodile Sports Facilities Phase 2: *Site establishment (5%) *Mass excavation (20%)	50% progress in construction of Mapodile Sports Facilities Phase 2: *Site establishment *Mass excavation *construction of sport field *construction combo court	<u>Target</u> Not Achieved Designs in Place	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment
		*Construction of sport field (15%) *construction of combo court (5%)	*construction of Ablution facilities (Public)			

Project BSD/12: Radingwana Sports Facility phase 2

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress of construction of Radingwana Sports Facility phase 2	Radingwana phase 01 completed	100% progress in construction of Mapodile Radingwana Sports Facilities Phase 2:	50% progress in construction of Mapodile Radingwana Sports Facilities Phase 2:	<u>Target Achieved</u> Project stand 98% Complete *construction of combo court (5%) *construction of Ablution facilities (Public) (5%) *Construction Admin block (25%) *Drilling of Borehole Complete. *Installation of Pipeline complete	None	None
		*Site establishment	*Site establishment			
		*Site establishment (5%)	*Mass excavation			
		*Mass excavation (20%)	*construction of sport field			
		*Construction of sport field (15%)	*construction of combo court			
		*construction of combo court (5%)	*construction of Ablution facilities (Public)			
		*construction of Ablution facilities				

Project BSD/13: Tubatse High mast lights

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of High mast lights installed	50 high mast lights installed	40 high mast lights installed	20 high mast lights installed	Target Not Achieved Project is at procurement stage for the appointment of the Contractor	ToR reworked to be aligned to the nature of the remaining work.	Fast track the approval of the Terms of Reference
Budget(R)	R1 500 000	R 2 500 000.00	R1 250 000	R0.00		

Project BSD/14: Stydskraal/Nkoana/Nchabeleng/Seroka Community halls internal street

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in Construction of the Stydskraal/ Nkoana/ Nchabeleng/ Seroka Community hall internal street	Designs in place in place	100% progress in construction of Stydskraal/ Nkoana/ Nchabeleng/ Seroka Community hall internal street:	70% progress in construction of Stydskraal/ Nkoana/ Nchabeleng/ Seroka Community hall internal street: *Mass excavation *Sub base layer	<u>Target Not Achieved</u> *Terms of reference has been presented and approved by Bid Specification Committee for advertisement of the contractor.	Inadequate budget to implement project based on the Engineer's detailed design report, thus resulted in late advertisement of the project.	*Awaiting budget adjustment to be approved
		*Mass excavation(30%) Sub base layer (10%) *Base layer (10%) *Stabilization (10%)	*Stabilization *Kerbs			

		* Kerbs (10%) * Road surfacing (20%) *road marks (10%)				
Budget(R)	R100 000	R 4 000 000.00	R3 000 000	R0.00		

Project BSD/15: Magakala to Magotwana internal street

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in Construction of Magakala to Magotwana internal street	Designs in place	100% progress in construction of Magakala to Magotwana internal street: *Mass excavation(30	70% progress in construction of Magakala to Magotwana internal street: *.Mass excavation	Target Not Achieved ToR has been approved by BSC for the advertisement of the Contractor.	Delays in finalizing the project feasibility study which will assist the municipality during project registration for	To be implemented using own funding while awaiting MIG approval. Implemented following

	Budget(R)	R100 000	R 4 000 000.00	*Sub base layer *Stabilization *Kerbs	MIG funding.	Budget adjustment.
%) Sub base layer (10%) *Base layer (10%) *Stabilization (10%) * Kerbs (10%) * Road surfacing (20%) *road marks (10%)				R 3 000 000.		
Budget(R)	R100 000	R 4 000 000.00		R 3 000 000.	R0.00	

Project BSD/16: Mashung internal street

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Mashung internal streets	Design in place	100% progress in construction of Mashung internal street: *Mass excavation (30%) Sub base layer (10%) *Base layer (10%) *Stabilization (10%) * Kerbs (10%) * Road surfacing (20%)	70% progress in construction of Mashung internal street: *.Mass excavation *Sub base layer *Stabilization *Kerbs	Target Not Achieved ToR has been approved by BSC for the advertisement of the Contractor.	Delays in finalizing the feasibility study which will assist the municipality during project registration for MIG funding.	To be implemented using own funding while MIG awaiting approval. Implemented following Budget adjustment.

		*road marks (10%)				
Budget (R)	R30 000	R4 500 000	R3 000 000	R3 848 885.99		N/A

Project BSD/17: Strydskraal A to Thobehlele internal streets

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Strydskraal A to Thobehlele internal streets	Design in place	100% progress in construction of Strydskraal A to Thobehlele internal street: *Mass excavation (30%) Sub base layer (10%) *Base layer	70% progress in construction of Strydskraal A to Thobehlele internal street: *.Mass excavation *Sub base layer *Stabilization *Kerbs	Target Not Achieved ToR has been approved by BSC for the advertisement of the Contractor.	Delays in finalizing the project study which will assist the municipality during project registration for MIG funding.	To be implemented using own funding while awaiting MIG approval. Implemented following Budget adjustment.

Project BSD/19: Fetakgomo municipal facilities internal streets

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction Fetakgomo municipal facilities internal streets	Designs in place	100% progress in construction of Fetakgomo municipal facilities internal street: *Mass excavation (30%) Sub base layer (10%) *Base layer (10%) *Stabilization (10%) * Kerbs (10%) * Road	70% progress in construction of Fetakgomo municipal facilities internal street: *.Mass excavation *Sub base layer *Stabilization *Kerbs	Target Not Achieved ToR has been approved by BSC for the advertisement of the Contractor.	Delays in finalizing the project feasibility study which will assist the municipality during project registration for MIG funding.	To be implemented using own while MIG awaiting approval. Implemented following Budget adjustment.

		surfacing (20%) *road marks (10%)				
Budget (R)	R30 000	R4 700 000	R3 133 332	R0.00		

Project BSD/20: Ga – Debeila to Mohlaletse internal street

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Ga – Debeila to Mohlaletse internal street	0%	100% progress in construction of Ga – Debeila to Mohlaletse internal street: *Mass excavation (30%) Sub base layer	70% progress in construction of Ga – Debeila to Mohlaletse internal street: * Mass excavation *Sub base layer *Stabilization *Kerbs	Target Not Achieved ToR has been approved by BSC for the advertisement of the Contractor.	Delays in finalizing the project feasibility study which will assist the municipality during project registration for MIG funding.	To be implemented using own funding while awaiting MIG approval. Implemented following Budget adjustment.

Project BSD/21: Regravelling and Roads maintenance

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of rural roads regravelled in the municipality	11	16 rural roads regravelled in the municipality	8 rural roads regravelled in the municipality	<u>Target achieved</u> 8 rural roads regravelled. Ga-Komane, Tjate, Maphopha, Morapaneng(Ditwebeleng), Malokela, Koppie, Kampeng(Driekop	None	None
# of municipal roads rehabilitated	02	6 municipal roads rehabilitated *Malokela *Mabochoa; *Burgersfort(Oorbijje street and Marone street)	2 municipal roads rehabilitated *Malokela *Mabochoa	<u>Target Not Achieved</u> *Malokela road completed. * Burgersfort Eiland street and ext 5 on progress.	*Delayed the program of works due to late appointment of SMME subcontractors, * Mabochoa experience dispute from Kgoshi & community, kgoshi	*Revised program in place, contractor & subcontractor on site

			*Steelpoort internal street; *Mapodille internal street;				require huge amount from the contractor & also selling regravelling material	
Turnaround time in fixing potholes from the identified date	21 days	15 working days	15 working days	15 working days	Target Achieved All Patchworks completed by the 12 December 2017 still within 15 days	None	None	
# of road maintenance reports generated	4 quarterly reports	4 - road maintenance reports generated	2 - road maintenance report generated	2 - road maintenance report generated	Target Achieved 2 - road maintenance report generated	None	None	
Budget (R)	R30 000	R60 000 000	R30 000 000	R30 000 000	R 51,984,558			

Project BSD/22: Purchase of plant and equipment

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of plant and equipment purchased	4	11 Plant and equipment purchased Excavator X1, Water Cart X2, TLB X1, Tipper Truck X 2, Grader X 4, Cherry Picker X 1	2 Graders and 1 TLB Purchased 1 Cherry picker purchased	<u>Target Achieved</u> 1 Cherry picker purchased	None	None
Budget (R)	R30 000	R8 000 000	R4 000 000	R6 436 791		

Project BSD/23: Maintenance of Traffic lights

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time in fixing traffic lights from the date observed	15 days turnaround time	15 days Turnaround time in fixing traffic lights from the date observed	15 days Turnaround time in fixing traffic lights from the date observed	<u>Target Achieved</u> One Traffic Light Fixed	None	None
Budget (R)	R1 500 000	R 2000 000.00	R1 000 000.00	R1,121,649		

Project BSD/24: Maintenance of streetlights and high mast light

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turn around in fixing street lights and high mast light from the date reported	15 days turnaround time	15 days turn around in fixing street lights and high mast light from the date reported	15 days turn around in fixing street lights and high mast light from the date reported	Target Achieved R37/Steelpoort junction, Steelpoort town, Glenco houses & Extension, Motaganeng, Ohrigstad res, Modikwa flats, Aloe ridge east & West, elephant hill & Spekboom & Lions Rock	Some projects could be concluded within 15 days	Projects to be concluded within 15 days
Budget (R)	R3 500 000	R4 500 000 .00	R2 250 000	R855,163		

Project BSD/25: Free Basic Electricity

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# FBE campaigns held	4	4 FBE campaigns held	2 FBE campaigns held	<u>Target Achieved</u> 4 FBE Campaigns held in the first quarter	None	None
# of households receiving FBE	9632 households receiving FBE	10 595 households receiving FBE	10 114 households receiving FBE	<u>Target Achieved</u> 10 266 Household receiving FBE	None	None
Budget (R)	R3 500 000	R 4000 000.00	R 2000 000.00	R 3,445,823		

Project BSD/26: Development of Infrastructure master plans

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for the development of Municipal infrastructure Master plans	0	30 June 2018 Completion date for the development of Municipal infrastructure Master plans	01 October 2017 Procurement processes Commencement Feasibility study	Target Not Achieved Project at procurement stage	Delayed in implementation of the project due to awaiting MISA's assistance	Fast track the advertisement & implementation of the project
Budget (R)	N/A	R1 500 000.00	R75 000.00	R0.00		

Project BSD/27: Development of Infrastructure O & M plans

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date of developing road and storm water O & M plans	Draft road and storm water O & M	30 June 2018 completion date of developing road and storm water O & M plans	31 December 2017 Procurement process completed Programme of work in place	Target Not Achieved Project at procurement stage	Delayed in implementation of the project due to awaiting MISA's assistance	Fast track the advertisement & implementation of the project
Completion date of developing High mast light and streetlights O & M plans	New indicator	31 December 2017 Completion date of developing High mast light and streetlights O & M plans	31 December 2017 Procurement process completed Completion date of developing High mast light and streetlights O & M plans	Target Not Achieved Project at procurement stage	Delayed in implementation of the project due to awaiting MISA's assistance	TOR Fast track the advertisement & implementation of the project
Budget (R)	N/A	R100 000.00	R333 333	R0.00		

Project BSD/28: INEP Electrification of households

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of households electrified	1924	5378 households electrified(Dithaban eg, Khalanyoni, Masha mothane, Phakaneng, Phelindaba, Tswelopele & Riverside	N/A	N/A	N/A	N/A
Budget (R)	R8 820 000	R10 000 000	N/A	N/A		

Project BSD/29: NDPG construction of walk ways

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of walk ways in ward 13 and 30	0%	100% progress in construction of walk ways in ward 13 and 30 *site establishment (5%) *Mass excavation 20% *Road bed (10%) *sub base (5%) * Bases (5%) *stabilization (5%) *laying pavement bricks (25%) *Installation of	75% progress in construction of walk ways in ward 13 and 30: *site establishment *Mass excavation Road bed *sub base *stabilization *laying pavement bricks	<u>Target Not Achieved</u>	Roll Over funding was rejected due to that Municipality has not appointed the Contractor. Insufficient Budget.	Project to be reviewed during budget

			Kerbs (25%)					
Budget (R)	N/A	R8 5000 000	R6 375 000	R0.00				

Project BSD/30: Feasibility study on capacity for water and electricity authority

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date of conducting feasibility study on capacity for water and electricity authority	Draft TOR	31 March 2018 feasibility study on capacity for water and electricity authority completed	31 December 2017 Appointment service provider Production of draft feasibility study	Target Not Achieved *Service Provider appointed for electricity * Water Authority still on procurement stage	*Service provider appointed towards the end of 2 nd Quarter * Delayed in implementation of the Water authority due to awaiting MISA's assistance	Expedite the completion of the Feasibility study. *Fastrack the advertisement & implementation of the water authority
Budget (R)	N/A	R1 500 000	R750 000	R0.00		

Project BSD/31: Construction of storm water drainage system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of storm water drainage.	0%	100% progress in construction of storm water drainage: *Site establishment (5%) *Mass excavation (30%) *Laying of storm water pipes (30%) *Back filling of trenches (20%) Construction of catch pits (15%)	85% progress in construction of storm water drainage: *Site establishment *Mass excavation *Laying of storm water pipes *Back filling of trenches	<u>Target Not Achieved</u> ToR developed	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment

Budget (R)	N/A	R4 000 000	R3 000 000	R0.00		

Project BSD/32: Electricity of Mamogolo village

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in installation of electricity steel poles in Mamogolo village	Mamogolo village is electrified	100% progress in installation of electricity steel poles in Mamogolo village: *Digging of pits (40%) *Planting of steel poles (30%) *Transferring the cables from	100% progress in installation of electricity steel poles in Mamogolo village: *Digging of pits () *Planting of steel poles *Transferring the cables from	Target Not Achieved Monopoles on site.	Delays in delivery of monopoles caps.	Expedite the delivery of monopoles caps. To be delivered on the 15 th January 2018.

			wooden pole to steel poles (30%)	wooden poles to steel poles			
Budget (R)	R7 500 000	R4 000 000	R4 000 000	R4 000 000	R0.00		

Project BSD/33: Construction of Ohrigstad sport complex (Phase 02)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of Ohrigstad sport complex (Phase 02)	95% progress in construction of Ohrigstad sport complex	100% progress in construction of Ohrigstad sport complex (Phase 02): *Construction of VIP parking	100% progress in construction of Ohrigstad sport complex (Phase 02): *Construction of VIP parking	<u>Target Not Achieved</u> Scope of work finalised.	Delays in Completion of Phase 01, Remaining Work.	Fast track the Completion of Phase 01 scope.
Budget (R)	R10 000 000	R2 000 000	R2 000 000	R0.00		

Project BSD/34: Secure land for Development of Animal pound

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in securing land for Development of animal pound	0%	100% progress in securing land for Development of animal pound: *land identification (25%) *engagement with land owners (25%) *purchase of land (25%) *Transfer of land in the name of the municipality	100% progress in securing land for Development of animal pound: *land identification *engagement with land owners *purchase of land *Transfer of land in the name of the municipality	Target not Achieved Letter written to SDM to request Manoke feedlot to be utilised as animal pound.	Non response by SDM	Follow ups to be made.

<p>% progress in development of Animal pound By – law</p>	<p>0%</p>	<p>(25%)</p>	<p>100% progress in development of Animal pound By-law: *submission to council (20%) * Public participation (25%) *incorporation and inputs (15%) * final submission to council(20%) *Gazetting of by –law (20%)</p>	<p>80% in development of Animal pound By-law: *submission to council * Public participation *incorporation and inputs *final submission to council</p>	<p>Target Achieved Draft Animal pound By-law in place</p>	<p>None</p>
<p>Budget (R)</p>		<p>R2 000 000</p>	<p>R600 000</p>	<p>R0.00</p>		

Project BSD/35: Facilitate the construction of Practiseer Licensing Office

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of the Practiseer Licensing Office	Design in place	100 % progress in construction of the Practiseer Licensing Office: *Site establishment (5%) *setting out of reference peg (5%) *setting out of reference peg (5%) *Mass excavation (25%) *Construction of Admin block	70 % progress in construction of the Practiseer Licensing Office: *Site establishment (5%) *setting out of reference peg (5%) *Mass excavation (25%) *Construction of Admin Block *Construction of a new testing ground	Target Not Achieved Final Designs approved. Project advertised for the appointment of Contractor.	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment

Project BSD/36: Rehabilitation and closure of Burgersfort landfill site

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in rehabilitation and closure of the Burgersfort Landfill site	Burgersfort landfill site	100% progress in rehabilitation and closure of the Burgersfort Landfill site: *Development of Term of reference (TOR); 10% *Closure of Burgersfort land fill site (15%) * Issue out of the bid for procurement of Service Provider (25%);	50% progress in rehabilitation and closure of the Burgersfort Landfill site :ToR developed * of Burgersfort landfill site closed *Bid issued for out for procurement *Procurement of service provider	<u>Target Achieved.</u> Procurement process. Tender closed on 11/12/2017.	None	None

Project BSD/37: Purchase new landfill site

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in purchase new landfill site in Apiesdoring	Burgersfort landfill site filled	100% progress in purchase land for new landfill : *Development of TOR (10%); *Issuing of Bid to market for land sale (30%); *Evaluation of Bid (15%); *Negotiating for best and final offer (15%); * Purchase of land fill site	40% progress in purchase land for new landfill : *ToR for Request for proposal (RFP) developed *Bids Issued the to Market For the sale of land	<u>Target Achieved.</u> Part portion 10 of Farm Aapiesdooringdraai 298 KT approved by Council for landfill site development	None	None

Project BSD/38: Development of 6 transfer stations (Ngwaabe, Leboeng, Penge, Dilokong, Mecklenburg and Mphanama clusters)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of transfer stations developed at Ngwaabe, Leboeng, Penge, Dilokong, Mecklenburg and Mphanama	0	6 transfer stations developed at Ngwaabe, Leboeng, Penge, Dilokong, Mecklenburg and Mphanama Cluster	3 transfer stations developed	<u>Target Not Achieved.</u> Permission To Occupy (PTOs) granted for Ngwaabe, Leboeng and Mphanama	Survey of allocated land and layout maps not done to secure the sites before illegal occupation	Follow up on Request made to GIS for survey to develop maps and provide coordinates of three sites

Budget (R)	N/A	R2 000 000	R1 000 000	R0.00			

Project BSD/39: Purchase of skip and street bins

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of skip bins and street bins purchased	0	20 skip bins and 50 street bins purchased	20 skip bins and 50 street bins purchased	Target Not Achieved. 50 Street bins delivered and installed.	Service Provider appointed for the skip bins declined offer	To allocate offer to another service provider
Budget (R)	N/A	R1 000 000	R1 000 000	R125 000		

Project BSD/40: Purchase of refuse removal fleet

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of refuse removal fleet purchased	0	4 - refuse removal fleet purchased : 2 skip loaders and 2 compactor trucks purchased	4 - refuse removal fleet purchased : 2 skip loaders and 2 compactor trucks purchased	<u>Target Achieved.</u> 2 skip loader truck delivered. Awaiting delivery for 2 compactor trucks .	Awaiting delivery	None
Budget (R)	N/A	R1 500 000	R1 500 000	R1 356 986		

Project BSD/41: Trees planted in Municipal and Public facilities

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of trees planted in Municipal and Public facilities	150	300 trees planted in Municipal and Public facilities	300 trees planted in Municipal and Public facilities	Target not Achieved 150 trees planted	Skyrocketing of prices by bidders	Virement/Budget Adjustment through quotation system
Budget (R)	R20 000	R57 513	R57 513	R0.00		

Project BSD/50: Facilitate the development of Burgersfort stadium

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in facilitating development of Burgersfort stadium	3 sport complexes	100% progress in facilitating development of Burgersfort stadium *appointment of service provider (25%) *Draft report (25%) *Final report (25%) *submission of final report to council (25%)	50% progress in facilitating development of Burgersfort stadium *appointment of service provider *Draft report	Target not Achieved. Land is identified	Delays in initiating the process of appointing a service provider	Process to be expedited in the 3 rd Quarter

Budget (R)	R20 000 000	R1 000 000	R500 000	R0.00	
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Project BSD/51: Fencing of cemeteries with palisade and provision of ablution facilities

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of cemeteries fenced with Palisade	150	39 cemeteries fenced with Palisade	20 cemeteries fenced with Palisade	Target Not Achieved ToR for 2 Cemeteries has been submitted to the specification committee for advertisement of the Contractor	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment
# of cemeteries provided with ablution facilities	150	39 cemeteries provided with ablution facilities	20 cemeteries provided with ablution facilities	Target Not Achieved ToR for 2 Cemeteries has been submitted to the specification committee for advertisement of the Contractor	Insufficient Budget to Complete the full project scope	To be Implemented following Budget adjustment
Budget (R)	R20 000	R1 500 000	R1 000 000	R0.00		

Project BSD/52: Development of Regional Cemeteries

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of regional cemeteries developed	New project	1 regional cemeteries developed	N/A	N/A	N/A	N/A
Budget (R)	R20 000	R1 000 000	N/A	N/A	N/A	N/A

Project BSD/53: Cell Development at Malogeng Landfill site

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for cell development at Malogeng Landfill site	0	31 December 2017 cell development at Malogeng Landfill site completed	31 December 2017 cell development at Malogeng Landfill site completed	Target not Achieved.	Non approval of the previous designs by the department of environment (LEDET)	To appoint a new engineer to relook at the designs and come up with a BOQ
Budget (R)	N/A	R2 000 000	R2 000 000	R0.00		

Project BSD/54: Refuse removal service (professional services)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of households receiving weekly refuse collection	9 000	10 000 households receiving weekly refuse collected	10 000 households receiving weekly refuse collected	Target not Achieved. 5467 households receiving weekly refuse collected	Capacity (Resources/ Operators) to extend the services to underserved areas	Procurement of refuse removal fleet
Budget (R)	R12 97 1 057	R22 646 500	R11 323 250	R 6,957,318.40		

Project BSD/55: Establishment of one stop testing station

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for the establishment of one stop testing station	0	31 March 2018 establishment of one stop testing station completed(Ohrigstad)	N/A	N/A	N/A	N/A
Budget (R)	N/A	R214 000	N/A	N/A	N/A	N/A

KPA 04: Local Economic Development

Objective: To enable an environment driven by diversify economic growth and development thereby facilitating job creation”
Project LED/1: LED Fora

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of LED fora held	4 LED fora held	4 LED for a held	2 LED for a held	<u>Target not achieved:</u> 1 LED for a held	First quarter forum not held due to other work related commitments	To hold quarterly LED forum meeting
Budget (R)	R100 000	R100 000	R50 000	R0.00		

Project LED/2: Review of LED plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% Rationalisation of LED Plan	LED plan in place	100 % Rationalisation of LED Plan	N/A	N/A	N/A	N/A
Budget (R)	N/A	R500000	N/A	N/A	N/A	N/A

Project LED/3: identification and construction of land suitable for construction of office park phase 1

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress facilitating identification of land suitable for construction of office park	0%	100% identification and procurement of land suitable for construction of office park	100% identification of Land & SCM Processes	Target Achieved 100% Land identification is done and procurement process has commenced.	None	None
% progress in development of	0%	100% progress in development	SCM process	Target Not	Delay in the response from	Will only start with the designs in the

Office park designs	of Office park designs	100% progress in development of Office park designs	Achieved. *Land identified at Apiesdooring but waiting for the engagements process between the current rented building owner and Council before next move. *Letter has been sent from Accounting Officer to propose the offer from the owner.	the current rented building owner.	Q3 based on the outcome of the engagements with building owner.
Budget (R)	N/A	R500 000	R1000 000	R0.00	

Project LED/4: Local Farmers and Cooperatives Support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# Existing Agricultural Schemes resuscitated	4	4 Existing Agricultural Schemes resuscitated	02 Existing Agricultural Schemes resuscitated	Target Not Achieved: 2 Irrigation schemes identified and supported but only one has commenced with the work. *Phiring is at evaluation stage *Maretlweneng Irrigation-service provider appointed and has already been on site for preliminary work.	Delay in SCM processes to appoint service provider for Phiring Scheme.	Process be fast tracked for the appointment of service provider to Phiring scheme
Budget (R)	R1000 000	R1 500 000	R750 000	R 285,802		
# of sustained Agricultural projects	5	4 sustained Agricultural projects	02 sustained Agricultural projects supported	Target achieved: 3 Agric projects sustained:	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
supported.		supported.		*Supply of Atchar Inputs and Construction of storage facility for Mokgotho Atchar *Equipping of borehole and diesel machine for Maupa Ipopeng Co-op *Lebogang Komane		
Budget (R)	R600 000	R500 000	R250 000	R 59,300		
# of new Agricultural projects supported	5	05 New Agricultural projects supported	03 Agricultural projects supported	Target achieved: 3 new projects supported: *Diesel Generator & Irrigation pipes for Grass to Grace	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
				Farming. *Jojo Tank, Diesel generator & irrigation pipes for Rantho Based Cooperative. * Jojo Tank, Diesel generator & irrigation pipes for Mokhusele Farming Cooperative		
Budget (R)	R600 000	R1 500 000	R1 000 000	R140,064		
# of agricultural cooperatives assisted with market linkages	4	10 Agricultural Cooperatives assisted with market linkages	05 Agricultural Cooperatives assisted with market linkages	Target Achieved: 5 Agric coops assisted with market links. *Moopetse Big Farm *Rantho Based Coop *Lebogang Komane Veg. *Phiring Irrigation	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
				Coops *Tladingwa Coop		
Budget (R)	N/A	R50 000	R25 000	R 31,400		
# of farmer agricultural workshops facilitated	0	4 farmer Agricultural workshops facilitated	02 Agricultural Workshop Facilitated.	<u>Target achieved</u> 2 workshops facilitated: *30 co-ops attended a session in Polokwane Fresh Produce market on the 01 December 2017. *20 co-ops attended workshop at Apel facilitated by Dept of Social Development On the 21 Dec. 2017	None	None
Budget(R)	N/A	R100 000	R50 000	R 3,000		

Project LED/5: Promotion of Tourism

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of overnight accommodation facilities graded and supported	0	5 Accommodation Facilities graded and supported.	2 Accommodation Facilities graded and supported	<u>Target Achieved:</u> 3 facilities have been supported for grading by TGCSA: Cliffort 's Lodge, Lesole Lodge and Sekhukhune Lodge	None	None
Budget (R)		R200 000	R300 000	R0.00		
# of tourism attraction sites promoted ⁶	0	4 tourists attraction sites promoted (Eco Caves ⁷ , Penge ⁸ ,	N/A	N/A	N/A	N/A

⁶ Awareness campaigns

⁷ Promotion

⁸ Promotion and Upgrade

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
		Potlake ⁹ , Tjate ¹⁰				
Budget (R)	N/A	R100 000	N/A	N/A		

Project LED/6: Fetakgomo Greater Tubatse Information Centre

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of initiatives towards establishment of Fetakgomo Greater Tubatse Information Centre	2	4 initiatives towards establishment of Fetakgomo Greater Tubatse Information Centre	1 initiatives towards establishment of Fetakgomo Greater Tubatse Information Centre (procurement, registration of site, signage and boards)	<u>Target Achieved:</u> *Two successful meetings held on the November and on the 7 th Dec. 2017 with Tubatse Crossing Mall management as the identified area for Tourism Information	None	None

⁹ Promotion

¹⁰ Promotion and Upgrade

				Centre and agreed on the establishing tourism centre within the mall	
Budget (R)	R100 000	R200000	R100 000	R0.00	

Project LED7: Street Traders (Hawkers) Support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% progress in construction of New hawkers stalls Phase I	0%	100% progress in construction of New hawkers stalls Phase I	N/A	N/A	N/A	N/A
		* Mass excavation (25%)				
		*slag/foundation (25%)				
		*Walls completed (25%)				
		*roofing completed (25%)				

Budget (R)	N/A	R1 500 000	N/A	N/A	N/A	N/A
# of existing hawkers stalls serviced.	0	04 existing hawkers' stalls serviced.	02 Existing Hawkers stalls serviced	Target Achieved: *Need analysis done in all sites. *Officially opened Burgersfort Flea Market on the 28-11-2017; *Direction boards installed and stalls numbered.*Preparati ons for installation of electricity started for Praktiseer and Apel are on.	None	None
Budget (R)	N/A	R200 000	R100 000	R0.00		
% progress in development and gazetting of Informal	0%	100% progress in development and gazetting of Informal Trade Charge Sheet	100% progress in development and gazetting of Informal Trade	Target Achieved Draft Informal Trade Charge Sheet and By-law in place	None	None

Trade Charge Sheet		*development of Informal trade charge sheet *gazetting of informal trading charge sheet	Charge Sheet *development of Informal trade charge sheet *gazetting of informal trading charge sheet	awaiting Council Approval.		
Budget (R)	N/A	R50 000	R50 000	R0.00		

Project LED/ 8: Local Business skill support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of business skills Trainings/Work shops facilitated	0	04 business skills Trainings/Work shops facilitated	02 business skills Trainings/Workshops facilitated	<u>Target Achieved:</u> 2 business skills Trainings/workshops conducted: *01 Business Compliance seminar facilitated with SDM on 07 November 2017 *01 Training/workshop was conducted with WRSeta on the 7 th Dec 2017 at Praktiseer.	None	None
Budget (R)	N/A	R30 000	R20 000	R 20,400		
# of business exhibitions facilitated	0	04 Business exhibitions facilitated	02 Business exhibitions facilitated	<u>Target Achieved:</u> 02 exhibitions held.	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
				*01 during Tjate Heritage and Tourism Festival on the 21 st Dec 2017 * 01 during Limpopo Tour Exhibition Fair at Savannah from 16-18 Nov 2017.		
Budget (R)	N/A	R50 000	R30 000	R0.00		

Project LED/9: Mentorship Support for Youth, Women & People with Disabilities SMMEs

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Youth, Women & People with Disabilities SMMEs supported	03	*04 Youth, Women & People with Disabilities SMMEs supported	02 Youth, Women & People with Disabilities SMMEs supported	<u>Target Achieved:</u> 1 Youth and 1 Woman owned SMMEs identified and supported.*1 Youth-Grass To Grace: Supply and installation of diesel generator and irrigation pipes*1 women-Dikgoari Shoe Manufacturing: supplied with shoe manufacturing material	None	None
Budget (R)	R350 000	R400 000	R200 000	R0.00		

ProjectLED/10: SMME Support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of SMMEs assisted with market linkages	0	4 SMMEs assisted with market linkages	N/A	N/A	N/A	N/A
# of business exhibitions facilitated	0	04 Business exhibitions facilitated	02 Business exhibitions facilitated	<u>Target Achieved:</u> 02 Exhibitions during 01 Tjate Heritage and Tour Festival and 01 during Limpopo Tour Exhibition Fair at Savanna Mall from 16-18 Nov 2017.	None	None
Budget (R)	N/A	R50 000	R30 000	R0 000		

Project LED /11: Facilitation of Mining Training College and Monitoring of Social Labour Plans projects

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of initiatives ¹¹ towards the construction of mining training college	3	4 initiatives ¹² towards the construction of mining training college	2 initiatives towards the construction of mining training college	<p>Target not achieved:</p> <p>*Meeting held with Mining QA planned for the 12th September 2017;</p> <p>The second envisaged meeting did not take place.</p>	Meeting with stakeholders did not sit and mining forum scheduled for the Dec 2017 as planned has been postponed to 16 th Jan 2018	A session has been convened for the January 2018 with MQA and other stakeholders.
Budget (R)	R10 000	R20 000	R10 000	R0.00		
# of mining Social Labour Plans (SLP) projects monitored.	10	15 mining Social Labour Plans (SLP) projects monitored	30 mining Social Labour Plans (SLP) projects monitored	<p>Target Achieved:</p> <p>17SLPs monitored to date subject to verification during Mining Forum</p>	Ming forum scheduled for the Q2 has been postponed would allow mines to verify the reports on	Mining forum has been postponed to 17 th Jan. 2018 for mines to present and verify their

¹¹ Facilitation of quarterly meetings with DMR, MQA, LEDA and mining houses

¹² Facilitation of quarterly meetings with DMR, MQA, LEDA and mining houses

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
					projects.	latest SLP projects.
Budget (R)	N/A	N/A	N/A	N/A		

Project LED/12: Support to Special Economic Zones (SEZ) Programme

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of initiatives ¹³ generated towards support to the SEZ Programme	0	04 initiatives generated towards support to the SEZ Programme	02 initiatives generated towards support to the SEZ Programme	Target Not Achieved: 01 meeting held on the 5 th Dec 2017 on SEZ progress.	Though there are meetings held, there is little progress on the application process.	The issue should be elevated to the political component for intervention. Intending to convene stakeholder meeting by early February

¹³ Administrative (Meetings, letters, MoUs etc.) Support to LEDA and SALGA on the rollout of SEZ

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Budget (R)	N/A	N/A	N/A	N/A		to get clarity on the application progress.

Project LED/13: Job new opportunities created through municipalities

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of job opportunities created through municipal supported initiatives ¹⁴	500	500 job opportunities created through Municipal supported initiatives	250 job opportunities created through Municipal supported initiatives	<u>Target Achieved:</u> *2613 Created and sustained. Access Bridges, CWP, Environment and Tourism Hospitality	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Budget (R)	N/A	N/A	N/A	N/A		
% progress in development and updating of Unemployment Database	0%	100% progress in development and updating of Unemployment Database	100% in development and updating of Unemployment Database	<u>Target Not Achieved</u> Completion of database for unemployed graduates delayed.	Delayed due to the slow submission of forms from councillors. The closing date was eventually extended to 29 th September 2017.	Speedily capture information into a database with the assistance of other Department's staff/personnel.
Budget (R)	N/A	N/A	N/A	N/A		

Project LED/14: Strategic partnerships

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of signed MoU ¹⁵ /SLA ¹⁶ /TOR ¹⁷ through strategic partnerships towards local economic development	2	02 of signed MoU/SLA/TOR through strategic partnerships towards local economic development	01 signed MoU/SLA/TOR through strategic partnerships towards local economic development	<u>Target Achieved:</u> MoU signed with Modikwa Mine on Apollo lights transfer to municipality	None	None
Budget (R)	N/A	N/A	N/A	N/A		

¹⁵ Memorandum of Understanding

¹⁶ Service Level Agreement

¹⁷ Terms of Reference

KPA 05: Financial Viability and Management

Objective: To improve overall municipal financial management

Project BTO/1: Revenue Management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
% revenue collected from rental of municipal facilities	75%	98% revenue collected from rental of municipal facilities	98% revenue collected from rental of municipal facilities	<u>Target not achieved:</u> 59% collected = (R 36,967.12/R 62,141.61)	Tenants not adhere to pay their billed amount on the 7 th of each month	Write letters to all tenants to emphasise the importance of paying by the 7 th of each month.
% revenue collected from Government debts	30%	30% revenue collected from Government debts	30% revenue collected from Government debts	<u>Target achieved:</u> 79% = (Collected/Billed: R3,484,634.53 / R 4,387,279.50)	None	None

					Government Departments billed once a year in July 2017. The annual billed amount is R 17,549,118			
% revenue collected from refuse removal	30%	60% revenue collected refuse removal	Refuse removal 60%		<u>Target achieved:</u> 127% = (Collected/Billed: R 4,037,627.13 / R 3,185,453.09)	None	None	None
% revenue collected from Property rates	56%	60% revenue Property rates from Property rates	Property rates 60%		<u>Target Achieved:</u> 132%=(Collected/Billed: R 30,961,427.66/R 23,505,306.31)	None	None	None
Budget (R)	N/A	N/A	N/A		N/A	N/A	N/A	N/A
# of lease agreements	2	4 lease agreements	2 lease agreements concluded for all		<u>Target Achieved:</u>	None	None	None

concluded for all municipal investment properties	concluded for all municipal investment properties	concluded for all municipal investment properties	municipal investment properties	02 lease agreements concluded for all municipal investment properties		
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project BTO/2: Asset and Inventory Management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Municipal Assets Maintenance Reports produced	3	12 Municipal Assets Maintenance Reports produced	6 Municipal Assets Maintenance Reports produced	<u>Target Achieved:</u> Six (6) Municipal Assets Maintenance Reports produced	None	None
# of Asset counts conducted	3	4 Asset counts concluded	2 Asset counts concluded	<u>Target achieved:</u> Two (02) assets count conducted	None	None
Turnaround time in insuring assets after delivered to the municipality	30 working days	30 working days turnaround time in insuring assets after delivered to the municipality	30 working days turnaround time in insuring assets after delivered to the municipality	<u>Target achieved</u> 28 assets additions were acquired (Movable assets) And insured within 30 days	None	None
# of inventory reports	3	4 - inventory reports	2 - inventory reports	<u>Target achieved:</u>	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
produced		produced	produced	Two (02) inventory count conducted for the quarter		
# of inventory count conducted	3	4 - inventory count conducted	2 - inventory count conducted	Target achieved: Two (2) inventory count conducted for the quarter	None	None
Due date for the Procurement of Asset Management System	Asset register in place	30 September 2017	30 September 2017	Target achieved: Assets register in place	None	None
Budget (R)	N/A	R2 000 000	R2 000 000	R 491,993		
Due date for Procurement of Fleet tracking Management	Municipal fleet	31 December 2017	31 December 2017	Target achieved: The fleet management system part of the	N/A	N/A

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
system				current Venus in place		
Budget (R)	N/A	R 2 000 000	1 500 000	R0.00		

Project BTO/3: Compilation of Supplementary Valuation Roll

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# supplementary valuation roll compiled	2015/16 supplementary valuation roll	1 supplementary valuation roll compiled	1 supplementary valuation roll compiled	<u>Target achieved:</u> One (01) supplementary roll performed	N/A	N/A
Budget (R)	R500 000	R1 000 000	R1 000 000	R 973,415		

Project BTO/4: Budget & Financial reporting

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of MFMA compliance reports	12	12 Monthly Reports (s71) submit	6 Monthly Reports (s71) submit	<u>Target achieved:</u> Six (06) section 71 reports produced and submitted to Treasury.	None	None
	4	4 Quarterly Reports (s52)	2 Quarterly Reports (s52)	<u>Target achieved:</u> 2 Quarterly report (s52d) prepared and produced	None	None
	2	1 Budget Adjustment Reports (s28)	N/A	N/A	N/A	N/A
	1	1 Mid-Year Report (s72)	N/A	N/A	N/A	N/A
Submission date of	31 August	31 st August 2017	31 st August 2017	<u>Target not achieved</u> The AFS were	Delayed reconciliation of	(1) Arrange training with

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
2016/17 AFS	2016			submitted on 4/9/2017	the assets register and the ledgers/audited AFS of the former Municipalities	CQS (Caseware) for all managers to compile quarterly AFS. (2) Compile quarterly assets verification
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project BTO/5: SCM implementation

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of time CSD compliance communicated to public	CSD compliance Programme developed	4 times CSD compliance communicated to public	2 times CSD compliance communicated to public	<u>Target achieved:</u> CSD advert issued for the quarter	None	None
Due date for allocating a computer room for registration of CSD	Computers available	30 September 2017	30 September 2017	<u>Target achieved</u> The computers have been made available at Apel regional office N/A	None	None
Completion date in reviewing Demand Management Plan (DMP)	30 June 2016	30 th June 2018	N/A	N/A	N/A	N/A
# of key SCM reports submit	4	4 SCM reports submitted to	4 SCM reports submitted to council	<u>Target Achieved.</u> Four (04) reports	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
to council		council -Deviation Report, -Tenders awarded report, -Purchase Order Report -Service Providers' Performance	-Deviation Report, -Tenders awarded report, -Purchase Order Report -Service Providers' Performance	generated		
# of contract performance reports submitted to council	2	4 - contract performance reports submitted to council	2 - contract performance reports submitted to council	<u>Target achieved:</u> 2 - contract performance reports submitted to council		
% bids awarded to	30%	Women, 20% Youth, 50%	Women, 20% Youth, 50%	<u>Targets Not achieved:</u> Women 46%	Procurements made were not favourable to	Request more quotes from youth owned

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
SMME's		People living with Disability 10%	People living with Disability 10%	=(137/299), Youth 41% =(124/299) Disability 4% = (11/299)	youth activities this included procurements such as Catering etc	companies
% tenders above R100 000 submitted to National Treasury	100% tenders above R100 000 submitted to National Treasury	100% tenders above R100 000 submitted to National Treasury	100% tenders above R100 000 submitted to National Treasury	Target achieved: 100% tenders submitted on National Treasury website (51/51*100=100% reported).	None	None
% of construction tenders advertised on the CIDB website	100% of construction tenders advertised on the CIDB website	100% of construction tenders advertised on the CIDB website	100% of construction tenders advertised on the CIDB website	Target achieved: 100% of construction tenders advertised on the CIDB website (3/3*100=100%)	None	None

Project BTO/6: Review of Finance Policies and Strategies

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of finance policies reviewed	2	11 finance policies reviewed -Bad-debts Policy; Credit and Debt policy; Tariff Policy; Property Rates Policy; Cash Shortage Policy; SCM Policy - Asset Management Policy - Budget and Virement Policy - Indigent Management Policy - Cash and Investment Policy	N/A	N/A	N/A	N/A

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
		- Finance manual				
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project BTO/7: Expenditure Management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time for payment of creditors	30 days	30 days turnaround in payment of Creditors from date of receipt of invoice in BTO	30 days turnaround in payment of Creditors from date of receipt of invoice in BTO	<u>Target achieved:</u> 192 invoices processed during the month, all Creditors were paid within 30 days date invoice is received by BTO for processing.	None	None
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project BTO/8: Indigent register management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of FBE & FBRR reports submitted to council	0	4 FBE & FBRR reports submitted to council	2 FBE & FBRR reports submitted to council	Target not achieved: The report to council only covers the expenditure from section 71 reports.	<ul style="list-style-type: none"> No indigent register data for FBRR The date on FBE currently with ESKOM, the files not located in the Municipality. 	<ul style="list-style-type: none"> The indigent registration process underway to include data capture for FBRR Request the FBE files from ESKOM (with Technical services)
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project BTO/09: mSCOA implementation

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of mSCOA compliance reports submitted to National Treasury	0	12 mSCOA compliance reports submitted to National Treasury	6 mSCOA compliance reports submitted to National Treasury	Target achieved: Six (6) (03) mSCOA s71 reports submitted to NT.	N/A	N/A
Budget (R)	N/A	R1 000 000	R500 000	R0.00		

Project BTO/10: Operation Clean Audit

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
R - value of fruitless & wasteful expenditure	0	R0 fruitless expenditure	R0 fruitless expenditure	<u>Target not achieved:</u> Eskom and Telkom interest were incurred.	<ul style="list-style-type: none"> - Eskom – not all sites are invoices on time by ESKOM, - Cheque payment system for Telkom was delaying the receipt of invoices by Telkom 	<ul style="list-style-type: none"> - Continue to engage ESKOM to rectify the billing. - Payments being made by EFT.

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
R - value of unauthorized expenditure	0	R0 unauthorized expenditure	R0 unauthorized expenditure	Target achieved: No unauthorized expenditure for the month.	None	None
# of material misstatements of AFS	0	0 material misstatements of AFS	0 material misstatements of AFS	Target not achieved: Municipality qualified on for 2016/17: 1. Assets, 2. Investment properties, and 3. Debtors	No interim AFS to prepare the Municipality for year end.	Compile interim AFS in January 2018 to address all prior year audit queries.

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of FGTM's employees doing business with FGTM reduced	0	0 FGTM's employees doing business with FGTM	0 FGTM's employees doing business with FGTM	<u>Target achieved:</u> No FTM employees do business with the Municipality from the November 2017 SCM report	None	None
% in implementation of Internal and External Audit action plan	80%	100% implementation of Internal and External Audit action plan	100% implementation of Internal and External Audit action plan	<u>Target not achieved:</u> AG (95%), Internal audit (85%).	None assessment of section 54/56 manager	Section 54/56 managers are assessed for 2015/16 financial year
Budget (R)	N/A	N/A	N/A	N/A		

KPA: 06: GOOD GOVERNANCE AND PUBLIC PARTICIPATION (OUTPUT 05)

Strategic Objective: To enhance good governance and public participation

Project GG/ 01: Advertisement

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time in placing of advertisement from the time received from end user department	7 days Turnaround time in placing of advertisement from the time received from end user department	7 days Turnaround time in placing of advertisement from the time received from end user department	7 days Turnaround time in placing of advertisement from the time received from end user department	Target Achieved: Adverts are placed within 48 hours upon receipt from the end user departments	None	None
Budget(R)	R850 000	R500 000	R250 000	R 345,237.99		

Project GG/02: Communication Strategy

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for reviewing municipal Communication Strategy (internal & public)	Draft in place	31 March 2018 reviewing of municipal Communication Strategy completed (internal & public)	N/A	N/A	N/A	N/A
Budget(R)	R100 000	R207 000	N/A	N/A	N/A	N/A

Project GG/03: Marketing and Branding of the Municipality

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Municipal Buildings branded	21 554 Branding material for the new municipalities	11 Municipal Buildings branded(Head Office, Practiseer x2,Orighsta,Mapodile, Steelpool,Apel,Mabopo, Mohlaletse, Atok Thusong Centre, Old Municipal Building)	6 Municipal Buildings branded(Head Office, Practiseer x2,Orighstad,Mapodile, Steelpoort	Target Not Achieved Draft Specifications for branding of municipal buildings in place	The new name and logo were unveiled in December 2017 towards closure of factories	Branding of Municipal buildings to be done in the 3 rd quarter
Budget(R)	R200 000	R500 000	R250 000	R 425,644.82		

Project GG/04: Printing of news letters

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of newsletter editions printed	3	4 Newsletter editions printed	2 Newsletter editions printed	Target Not Achieved Articles generated for the edition	Awaiting the final draft for approval	Distribution will be done in the third quarter
Budget(R)	R400 000	R550 000	R275 000	R 287,276.79		

Project GG/05: Media Releases

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of media statements released	16	24 media statements releases	12 media statements released	<u>Target Achieved</u> 8 electronic and print media statements released	None	None
Budget(R)	R500 000	R300 000	R150 000	R 88,260.00		

Project GG/06: Hosting of SOLMA

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of SOLMA held	1	1 - SOLMA held	N/A	N/A	N/A	N/A
Budget(R)	R800 000	R600 000	N/A	N/A		

Project GG/07: Client satisfaction survey

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for conducting Client satisfaction survey	Terms of reference developed	30 June 2018 Client satisfaction survey conducted	31 December 2017 Service provider appointed and the project commenced	<u>Target Not Achieved</u> Awaiting the appointment of the service provider	None	None
Budget(R)	R450 000	R481 500	R0.00	R0.00		

Project GG/08 Corporate Identity Manual

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for development of corporate identity manual	Terms of reference developed	30 June 2018 development of corporate identity manual completed	31 December 2017 Service provider appointed and the project commenced	Target Not Achieved Awaiting the appointment of the service provider	Delays in the in the finalization of the naming of the municipality	New municipal name launch and the project to be implemented in the 3rd quarter
Budget(R)	N/A	R107 000	R0.00	R0.00		

Project GG/09: Special Programme

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Disability initiatives conducted	2	8 Initiatives (4 awareness campaigns, Disability parliament, Disability Month, Team camping session, Disability Economic Summit)	4 Initiatives : awareness campaigns; Disability parliament ;Team camping session	Target achieved: 5 disability initiatives conducted *Economic disability summit(24-25/08/2017) *Casual Day (01/09/2017) *Deaf Month awareness(22/09/2017)*International disability day celebration(01/12/2017)*Deaf-Blind team camping(11-15/12/2017)	None	None
Budget (R)	N/A	R350 000	R175 000	R 344,330.00		
# of Youth initiatives conducted	4	5 youth Initiatives engaged: Establishment of Youth Council, Youth month	3 youth Initiatives engaged: Establishment of Youth Council, Youth Imbizos	Target not achieved Consultation with South African Youth Council hence the structure should be in line with SAYC Constitution in progress	Prolonged discussions with affected stakeholders	Both establishment and Imbizos to be conducted during third quarter

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
		celebration, Youth Economic Summit, Youth Imbizos, Back to school campaign,	Youth Economic Summit			
Budget (R)	1 200 000	R300 000	R150 000	R75 000		
Children Initiatives conducted	3	4 children Initiatives conducted (Career exhibition, child Protection week, Children Parliament, Children's month celebration	2 children Initiatives conducted: Career exhibition, child protection week	Target not achieved *(1) Career exhibition conducted on 16/08/2017	child protection week is Nationally scheduled 4th Quarter misaligned	child protection week to be conducted in the 4 th quarter
Budget (R)	N/A	R250 000	R125 000	R 231,476		

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Gender Initiatives conducted	4	5 Gender Initiatives conducted (women month celebration, 16 days of activism, establishment of Gender Forum, Gender indaba, Capacity building of the Forum)	3 Initiatives :women month celebration, Establishment of Gender Forum; 16 Days of activism	Target Not Achieved 2 gender initiatives conducted: *Women month launching and celebration conducted on 01/08/2017 *16 Days of activism (365days) on (29/12/2017)	Establishment of Women Caucus and Men's forum should precede the establishment of Gender forum	Gender Forum will be established in 3rd Quarter
Budget (R)	N/A	R300 000	R150 000	R0.00		
# of Elderly Initiatives conducted	4	4 Elderly Initiatives conducted: Elderly month celebration, establishment of the forum, Elderly indaba, Hosting of	2 Elderly Initiatives conducted: Elderly month celebration, establishment of the forum	Target Achieved: *(1) Older persons golden games held on 10/08/2017 *Elderly month celebration(21/12/2017)	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Budget (R)	N/A	golden games R200 000	R100 000	R 28,000		
# of Moral Regeneration initiative conducted		3 Moral Regeneration Initiatives conducted: Human Rights Day celebration, Establishment of Moral Regeneration Forum, heritage month celebration	1 Moral Regeneration Initiatives conducted: heritage month celebration Human	<u>Target achieved:</u> Heritage month celebrated at Tjate heritage and tourism site on 21 October 2017	None	None
Budget (R)		R200 000	R66 666	R 43,900		
# of Local Aids Council initiatives conducted	4	4 Local Aids Council initiatives conducted: Capacity building to LAC, Review	4 Local Aids Council initiatives conducted: Capacity building to LAC, Review	<u>Target Not Achieved</u> 3 local Aids council initiative conducted; * HIV/AIDS Strategy reviewed(15-17/11/2017) *World AID day commemorations(01/12/2017)	Capacity building workshop postponed at last minutes due to lack of accommodation	Capacity building workshop scheduled for 3rd quarter

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
		HIV/Aids strategy, Condom week, HIV/Aids day, HAST)	HIV/Aids strategy, Condom week, HIV/Aids day, HAST)	7) *HAST Workshop conducted(04/12/2017)	(CSD compliance)	
Budget (R)	R300 000	R300 000	R300 000	R 128,200		

Project GG/10: Mayoral Programmes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Mayoral Imbizos facilitated	02	8 Mayoral Imbizos facilitated	4 Mayoral Imbizos facilitated	<u>Target Achieved:</u> 4 Mayoral Imbizos facilitated: *24/07/2017-15/08/2017 giving feedback to Villages affected by Operation Mabone *12/08/2017 Apel Tau-Nchabeleng	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
				Community * (05/10/2017 @Lehlaba and 20/10/2017 @Kgopaneng		
Budget (R)	R100 000	R500 000	R25 000	R 264,750		
# Mayoral stakeholder engagement held	03	4 - Mayoral stakeholder engagement held	2 - Mayoral stakeholder engagement held	<u>Target Achieved:</u> Two Mayoral stakeholder engagement held: *15/08/2017 Mayoral Educational Committee met with all Tubatse circuit managers and Ngwaabe Science Group *2/11/2017 Mayor and Executive committee met with Tubatse	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Budget (R)	R50 000	R150 000	R75 000	Business forum R 117,231		

Project GG/11: Transport forum

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# Transport Fora held	Draft Transport developed	4 Transport fora held	2 Transport fora held	<u>Target not Achieved.</u> 1 transport forum held	No Transport forum held in the first quarter	Transport forum to held quarterly
Budget (R)	N/A	R100 000	R50 000	R0.00		

Project GG/12: Decentralization of the RA function to 3 satellite offices (Mapodile, Atok & Kgautswane)

Performance Indicator	Baseline	2017/18 Target	Mid- Year Target	Actual Performance	Challenges	Mitigation
# satellite offices providing vehicle licensing services	02	3 satellite offices providing vehicle licensing renewal services	3 satellite offices providing vehicle licensing renewal services (Mapodile, Atok & Kgautswane)	<u>Target not Achieved.</u>	Allocation of office space to render the function	Expedite the process of office space and engagements with the department of Transport
Budget (R)	R750 000	R 1 000 000	R500 000	R0.00		

Project GG/13: Purchase of new traffic vehicles

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of new traffic vehicles purchased	3 - traffic vehicles purchased	4 new traffic vehicles purchased	4 traffic vehicles purchased	Target Achieved. 4 vehicles purchased & delivered during first quarter	None	None
Budget (R)	R700 000	R1000 000	R1 000 000	R1 356 986		

Project GG/14: Road Safety and law enforcement Campaigns

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of road safety and law enforcement campaigns conducted	4	4 road safety and law enforcement campaigns conducted	2 road safety and law enforcement campaigns conducted	<u>Target Achieved</u> 02 road safety and law enforcement campaign held as follows: * 21 September 2017 ; 15/12/2017	None	None
Budget (R)	R800 000	R100 000	R50 000	R0.00		

Project GG/15: Stakeholder forum

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of stakeholder forum meetings facilitated	4	4 stakeholder forum meetings facilitated	2 stakeholder meetings facilitated	<u>Target Achieved.</u> 2 Stakeholder meetings attended on the 17/10/2017 14/11/2017	None	None
Budget (R)	N/A	N/A	N/A	N/A		

Project GG/16: noise pollution by-laws

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for review of noise pollution by law	Old noise pollution by – law in place	30 June 2018 review of noise pollution by law completed	N/A	N/A	N/A	N/A
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project GG/17: Environmental awareness Campaigns

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of environmental awareness campaigns conducted	4	4 environmental awareness campaigns conducted	2 environmental awareness campaigns conducted	<u>Target Achieved</u> 03 environmental awareness campaigns conducted on the 31/08/2017 24/09/2017 22/11/2017	None	None
Budget (R)	R150 000	R200 000	R100 000	R 2,4300		

Project GG/18: Thusong Centres stakeholders' forum

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Thusong Centre stakeholder forum meetings facilitated	4	4 Thusong centre stakeholder forum meetings facilitated	2 Thusong centre stakeholder forum meetings facilitated	<u>Target Achieved</u> 02 Thusong service centre stakeholder forum meetings held on 27/07/17 and 27/10/2017	None	None
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project GG/20: Purchase of disaster relief material (Tents, Blankets, sponges)

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# disaster relief material purchased	400	500 disaster material purchased (200 blankets, 200 sponges and 100 tents)	500 disaster material purchased (200 blankets, 200sponges and 100 tents)	<u>Target Achieved.</u> 300 Blankets and 200 sponges were purchased. Currently awaiting delivery.	Insufficient budget	Additional budget be added on the budget adjustment
Budget (R)	R800 000	R1000 000	R1 000 000	R0.00		

Project GG/21: Disaster Awareness Campaigns held

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# Disaster awareness campaigns held	3	4 Disaster awareness campaigns held	2 Disaster awareness campaigns held	<u>Target Achieved</u> 2 Disaster Awareness campaigns held on the 14 th and 19 th December 2017	None	None
Budget (R)	R90 000	R100 000	R50 000	R0.00		

Project GG/22: Disaster Advisory forum

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of disaster Advisory Forum held	4	4 disaster Advisory Forum held	2 disaster Advisory Forum held	Target not Achieved Pre- Launching Disaster Advisory Forum was held on 10/11/2017 @ Head Office	Unavailability of key Stakeholders	The official Launching of the Forum be deferred to January 2018 i.e 3 rd Quarter.
Budget (R)	R15 000	R20 000	R10 000	R0.00		

Project GG/23: Review and rationalisation of the Disaster Management Plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for review and rationalization of disaster management plan	Two disaster plans in place	31 March 2018 review and rationalization of disaster management plan completed	N/A	N/A	N/A	N/A
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project GG/24: Facilitate the development of a convention centre

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports produced on facilitating the development of Convention centre	0	4 reports produced on facilitating the development of Convention centre	2 reports produced on facilitating the development of Convention centre	<u>Target Not achieved</u> 1 reports produced on facilitating the development of Convention centre	Land Availability	DVP to assist in identification of suitable land
Budget (R)	N/A	N/A	N/A	N/A		

Project GG/25: Sport Arts and Culture programmes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# sport, Arts and culture programmes implemented	4	4 Sport, Arts and culture programmes implemented	2 Sport, Arts and culture programmes implemented	Target achieved Literacy Day held at 20/09/2017 at Thaba Moshate Author's Workshop on the 28-29 July 2017 at Moses Mabotha Hall -Mayor's cup was held on 11/11/2017 at Bogwasha Sports Ground.	None	None
Budget (R)		R100 000	R50 000	R0.00		

Project GG/26: Maintenance of municipal facilities

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on maintenance of municipal facilities (community facilities) produced	4	4 reports on maintenance of municipal facilities (community facilities) produced	2 reports on maintenance of municipal facilities (community facilities) produced	<u>Target Achieved.</u> 2 reports on maintenance of municipal facilities (community halls) produced	None	None
Budget (R)	R100 000	R107 000	R53 500	R0.00		

Project GG/27: Maintenance of cemeteries

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of municipal cemeteries maintained	4	4 municipal cemeteries maintained	4 municipal cemeteries maintained	<u>Target Achieved.</u> 4 municipal cemeteries maintained (Penge, Mapodile, Ohrigstad & Praktiseer)	None	None
Budget (R)	R450 000	R500 000	R250 000	R0.00		

Project GG/28: Maintenance and Beautification

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports on Maintenance and Beautification of municipal gardens	4	4 reports on Maintenance and Beautification of municipal gardens	2 reports on Maintenance and Beautification of municipal gardens	<u>Target Achieved.</u> 2 report on Maintenance and Beautification of municipal gardens generated	None	None
Budget (R)	R250 000	R321 000	R160 500	R0.00		

Project GG/29: Performance Management System

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date of reviewing 2017/18 Performance Management framework	2017/18 Performance management framework in place	31 May 2018 2017/18 Performance Management framework reviewed	N/A	N/A	N/A	N/A
Budget (R)	R0	R214 000	N/A	N/A	N/A	N/A
Completion date for Signing 2018/19 SDBIP by the Mayor	2017/18 SDBIP in place	28 June 2018, 2018/19 SDBIP signed off by the Mayor	N/A	N/A	N/A	N/A
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A
# of section 54/56 of MSA 07 of 2011 managers who	08 section 54/56 managers have	8 section 54/56 of MSA 07 of 2011 managers who have signed	2 & 6 section 54/56 of MSA 07 of 2011 managers who have signed	<u>Target not Achieved:</u> No performance.	No appointments were made on the two	The positions were re-advertised

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
have signed Performance Agreements within prescribed time frame	signed performance agreement	Performance Agreements within prescribed time frame	Performance Agreements within prescribed time frame.	agreements for section 54/56 managers are signed	envisaged section 54/56 management positions	
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A
# of Exco – Lekgotla held	4	4 Exco – Lekgotla held	2 Exco – Lekgotla held	<u>Target achieved:</u> Two Exco – Lekgotla held on 20 - 21 July 2017 at Thaba Moshate and on 18 - 19 October 2017 at Park inn at Polokwane	None	None
Budget (R)	R350 000	R321 000	R160 500	R135 356		
# of Performance Reports	6	6 Performance Reports produced	3 Performance Reports produced	<u>Target achieved:</u> Three Performance	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
produced				reports produced		
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A
# of Formal Individual assessment conducted	0	2 Formal Individual assessment conducted	1 Formal Individual assessment conducted	<u>Target achieved</u> Formal assessment for 2015/16 financial year conducted	Not all qualifying section 54/56 managers were assessed as one apologised and one refuse to be assessed	To assess the remaining managers in February 2018
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A

Project GG/30: Back to Basic Program

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of Back to Basic reports submitted to COGHSTA	4	4 Back to Basic reports submitted to COGHSTA	2 Back to Basic reports submitted to COGHSTA	<u>Target achieved:</u> Two back to Basic reports submitted to COGHSTA	None	None
Budget (R)	N/A	N/A	N/A	N/A		

Project GG/31: Compilation of Annual Report

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for compilation of 2016/17 Annual Report	2015/16 Annual Report in place	31 March 2018 completion of 2016/17 Annual Report completed *30 January 2018 :tabling of Draft Annual Report to council *31 March 2018	N/A	N/A	N/A	N/A
Budget (R)	N/A	N/A	N/A	N/A		

Project GG/32: IDP/Budget for 2018/19

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for Preparation of 2018/19 IDP/Budget	2017/18 IDP/Budget	31 May 2018 Final IDP/Budget for 2017/18 fly adopted	31 st August 2017	Target Achieved: 2017 2018/19 IDP/Budget Process Plan reviewed	None	None
			31 December 2017	Target achieved: Status qua analysis report submitted to council in December 2017	None	None
			N/A	N/A	N/A	N/A
Budget (R)	R500 000	R600 000	N/A	N/A	N/A	N/A
			N/A	N/A	N/A	N/A
			N/A	N/A	N/A	N/A
			N/A	N/A		

Project GG/33: Functionality of Internal Audit unit

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# internal Audit projects conducted	4	8 internal Audit projects conducted	4 internal Audit projects conducted	<u>Target Achieved</u> *Facilities Management review * Local Economic Development and Tourism *Budget and reporting	None	None
Budget (R)	N/A	N/A	N/A	N/A	N/A	N/A

Project GG/34: Development of internal audit plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for the development of internal audit plan for 2018/19 financial year	2017/18 annual audit plan	30 June 2018 2018/19 internal audit plan developed	N/A	N/A	N/A	N/A
Completion date for the purchase of Internal Audit system	Microsoft Excel and word	30 March 2018 purchase of Internal Audit System	N/A	N/A	N/A	N/A
Budget (R)	N/A	203 000	N/A	N/A	N/A	N/A

Project GG/35 Functionality of Audit Committee

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of audit committee reports produced for council	4	4 audit committee reports produced for council	2 audit committee reports produced for council	<u>Target Achieved</u> Two audit committee reports presented to council sitting on * 14 August 2017 and * 26 October 2017.	None	None
Budget (R)	R950 000	R1 000 000	R1 000 000	R 431,610		

Project: GG/37 Review of municipal Performance Management system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of review of municipal performance management system reports produced for Performance Audit committee	4	4 review of municipal performance management system reports produced for Performance Audit committee	2 review of municipal performance management system reports produced for Performance Audit committee	<u>Target Achieved:</u> *4 th Quarter 2016/17 *1 st Quarter 2017/18	None	None
Budget (R)	N/A	N/A	N/A	N/A		

Project GG/38: Clean Audit

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of External Audit follow up conducted	1	2 External Audit follow up conducted	N/A	N/A	N/A	N/A
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A

Project GG/39: IT Audit Outsourced

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of IT audit report produced	1	1 IT audit report produced	1 IT Audit report produced	<u>Target Not achieved</u>	Awaiting for External Audit Report by AGSA	To be conducted in the 3 rd Quarter
Budget (R)	R0	R449 400	R449 400	R0.00		

Project GG/40: MPAC programmes

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of MPAC reports produced	4	4 MPAC reports produced	2 MPAC reports produced	<u>Target Achieved</u> 4 MPAC reports produced and served in council on 14 Aug 2017 and on 24 Nov 2017	None	None
Budget (R)	R0	R160 500	R80 250	R 40,150		

Project GG/41: Powers and functions

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports produced on review of municipal powers and functions	4	4 reports produced on review of municipal powers and functions	2 reports produced on review of municipal powers and functions	<u>Target achieved:</u> 2 reports produced on review of municipal powers and functions	None	None
Budget (R)	R0	R107 000	R53 500	R0.00		

Project GG/42: Customer care framework

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for review of Customer care framework	Draft customer care framework	31 March 2018 review of Customer care framework completed	N/A	N/A	N/A	N/A
Budget (R)	R0	R240 000	N/A	N/A	N/A	N/A

Project GG/43: Public Participation

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of public participation reports produced	3	4 public participation reports produced	2 public participation reports produced	<u>Target achieved:</u> 2 public participation reports produced	None	None
Budget (R)	R0	R500 000	R250 000	R0.00		

Project GG/44: Ward committee support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# consolidated ward committee reports submitted to Council	3	4 consolidated ward committee reports submitted to Council	2 consolidated ward committee reports submitted to Council	Target Not Achieved	Late submission of ward committee reports	To be finalised by 16 January 2018
Budget (R)	R0	R800 000	R400 000	R 42,750		

Project GG/45: Ward committee conference

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# Ward committee conference held	3	1 Ward committee conference held	N/A	N/A	N/A	N/A
Budget (R)	R0	R800 000	N/A	N/A	N/A	N/A

Project GG/46: Develop Risk management policy and strategy

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for development of risk management policy and strategy	2015/16 Risk management policy/strategy	30 September 2017 development of risk management policy /strategy completed	30 September 2017 development of risk management policy /strategy completed	<u>Target Achieved:</u> risk management policy /strategy completed	None	None
Budget (R)	R0	N/A	N/A	N/A		

Project GG/47: Risk management

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of risk management committee meetings held	4	4 risk management committee meetings held	2 risk management committee meetings held	<u>Target Achieved:</u> 2 Risk Management Meeting Committee held on *04 July 2017 and *30 th November 2017	None	None
# of risk assessment conducted	1	2 risk assessment conducted(strategic and Operational risks assessment)	2 risk assessment conducted(strategic and Operational risks assessment)	<u>Target Achieved:</u> Strategic and Operational Risk Assessments conducted	None	None
# of risk management reports submitted to	4	4 risk management reports submitted to	2 risk management reports submitted to Audit committee	<u>Target Achieved:</u> Risk Management Report submitted to Audit Committee on the	None	None

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Audit committee		Audit committee		19 July 2017		
% progress in the mitigating identified strategic risks	80%	100% progress in the mitigating identified strategic risks	50% progress in the mitigating strategic risk	<u>Target Achieved:</u> mitigating strategic risk done	None	None
% progress in mitigating identified Operational risks	60%	100% progress in mitigating identified Operational risks	50% progress in mitigating identified Operational risks	<u>Target Achieved:</u> mitigating Operational risk done	None	None
Budget (R)	R150 000	R107 000	R53 500	R0.00		

Project GG/48: Purchase of Risk management system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for Purchasing Risk management system	Micro excel and word	31 March 2018 Purchasing Risk management system completed	N/A	N/A	N/A	N/A
Budget (R)	R0	R800 000	N/A	N/A	N/A	N/A

Project GG/49: Develop and review Fraud and anti – corruption strategy/policy

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for review of Fraud and anti – corruption strategy/policy	2015/16 Fraud and anti – corruption strategy	30 September 2017 2015/16 Fraud and anti – corruption strategy/policy reviewed	30 September 2017 2015/16 Fraud and anti – corruption strategy/policy reviewed	<u>Target Achieved:</u> Fraud and anti – corruption strategy/policy reviewed	None	None
Budget (R)	R0	N/A	N/A	N/A	N/A	N/A
# of reports on investigated fraud and corruption cases produced	2	4 reports on investigated fraud and corruption cases produced	2 reports on investigated fraud and corruption cases produced	<u>Target Achieved:</u> 02 fraud and corruption case report produced	None	None
Budget (R)	R0	R150 000	R75 000	R0.00		

Project GG/50: Facilitation of anti – fraud awareness campaign

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of anti – fraud awareness campaigns facilitated	4	2 anti – fraud awareness campaigns facilitated	1 anti-fraud awareness campaign facilitated	<u>Target achieved:</u> The campaign was conducted on the 24 th November 2017.	None	None
Budget (R)	R0	R155 150	R77 575	R0.00		

Project GG/51 Manage and monitor the performance of Security service provider

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of reports produced on Management and monitoring of the performance of security service provider (physical Security)	4	4 reports produced on Management and monitoring of the performance of security service provider (physical Security)	2 reports produced on Management and monitoring of the performance of security service provider (physical Security)	<u>Target achieved:</u> Two security reports produced	None	None
Budget (R)	R11 000 000	R5 000 216	R10 000 432	R0.00		

Project GG/52: Installation of Security system

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# of municipal offices where Security system are installed (DRP)	4	5 municipal offices where Security system are installed(DRP)	3 municipal offices where Security system are installed(DRP)	<u>Target not achieved:</u> Approved Memo and Specification submitted to Supply Chain Management Unit.	Delays in conducting market research	The system will be installed in the 3rd Quarter
Budget (R)	R800 000	R950 000	R570 000	R0.00		

Project GG/53: Network connectivity

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for review and implementation integration Network connectivity	0	31 March 2018 integration Network connectivity reviewed and implemented	N/A	N/A	N/A	N/A
Budget (R)	0	R1 500 000	N/A	N/A	N/A	N/A

Project GG/54: Disaster Recovery plan and Business continuity

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for development and implementation of DRP and Business continuity	0	31 March 2018 DRP and Business continuity developed and implemented	N/A	N/A	N/A	N/A
Budget (R)	0	R950 000	N/A	N/A	N/A	N/A

Project GG/55: IT Software Licences

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for renewal of IT software licences	0	31 December 2017 renewal of IT software licences completed	31 December 2017 renewal of IT software licences completed	Target Not Achieved The renewal has been initiated with Microsoft Inc for direct purchase.	Awaiting finalisation of SCM processes	To be finalised in the 3 rd quarter
Budget (R)	0	R500 000	R500 000	R0.00		

Project GG/56: Implementation of IT systems support

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Turnaround time for providing support in fixing IT systems	5 workdays turnaround time for providing support in fixing IT systems	5 workdays turnaround time for providing support in fixing IT systems	5 workdays turnaround time for providing support in fixing IT systems	<u>Target achieved</u> IT support was provided within 5 working days	none	none
Budget (R)	0	R2 500 000	R1 250 000	R 1,134,595		

Project GG/57: IT master plan

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for development of IT Master Plan	Old IT master plan in place	31 March 2018 IT Master Plan developed	N/A	N/A	N/A	N/A
Budget (R)	R0	R535 000	N/A	N/A	N/A	N/A

Project GG/58: IT computer

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
Completion date for replacement of old IT computer hardware	0	31 March 2018 old IT computer hardware replaced	N/A	N/A	N/A	N/A
Budget (R)	0	R300 000	N/A	N/A	N/A	N/A

Project GG/59: IT SLA management systems

Performance Indicator	Baseline	2017/18 Target	Mid-Year Target	Actual Performance	Challenges	Mitigation
# IT SLA management system reports produced	0	4 IT SLA management system reports produced	2 IT SLA management system reports produced	<u>Target Achieved</u> 2 IT SLA management system reports produced	None	None
Budget (R)	R0	R1 800 000	R900 000	R0.00		



FETAKGOMO – GREATER TUBATSE
LOCAL MUNICIPALITY



The City of
**GREATER TUBATSE
MUNICIPALITY**

South Africa's first democratic platinum city

Fetakgomo Tubatse Local Municipality

Mid year Budget Performance Assessment Report

31 December 2017

Municipal Manager Quality Certification

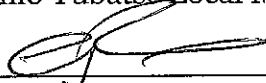
I, **TG Ratau**, the Municipal Manager of Fetakgomo Tubatse Local Municipality, hereby
Certify that –

- the mid - year assessment report on the implementation of the budget and financial state affairs of the municipality

For the period ended **December 2017** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print name: Tumoto G. Ratau

Municipal Manager of Fetakgomo Tubatse Local Municipality

Signature : 

Date : 24/1/2018

BUDGET AND TREASURY OFFICE

To : The Mayor
: Provincial Treasury
: National Treasury
: Cooperative Governance Human Settlement and Traditional Affairs
: All Strategic Managers
: Staff
: Interested Members of the Community
: Any other stakeholder

SUBJECT: MID YEAR ASSESSMENT REPORT FOR THE PERIOD ENDED 31 DECEMBER 2017

PURPOSE

The purpose of this report is to comply with section 72 of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009 (Municipal Budgeting Monitoring and Reporting Regulations: **MBMRR**)

STRATEGIC OBJECTIVE

To provide up to date financial and non-financial information to all interested parties as prescribed by MFMA.

BACKGROUND

Section 72 of the MFMA and in terms of Section 28 of the Government Notice 32141 dated 17 April 2009, regarding the "Local Government: Municipal Finance Management Act 2003 **Municipal Budget and Reporting Regulations**" necessitates that specific financial particulars be reported on and in the format prescribed, hence this report to meet legislative compliance.

"The accounting officer of a municipality must by 25 January of each year-

Assess the performance of the municipality during the first half of the financial year taking into account -

- (i) The monthly statements referred to in section 71 for the first half of the financial year,
- (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan

EXECUTIVE SUMMARY

1. INTRODUCTION

The monthly budget statement is prescribed in the MFMA and seeks to report on the implementation of the adopted IDP and budget.

The report covers revenue performance, operating expenditure performance, capital expenditure performance, and grant received and grants spend, cash flow, financial position, investment portfolio, external loans, debtors and creditors age analysis.

The tables are also prescribed by the MFMA with intention to bring comparability of financial and non-financial information across all municipalities. The report must be read together with the SDBIP for better understanding.

The budget monitoring and reporting office relies on various internal stakeholders to provide information for these report.

The financial result for the period ending **31 December 2017** are summarised as follows;

Statement of Financial Performance					
Description	ANNUAL BUDGET	ADJUSTED BUDGET	YTD Budget (R'000)	YTD Actual (R'000)	Variance% R'000
Total Revenue excluding capital receipts	547,939	-	273,969	348,565	27%
Total Operating Expenditure	584,247	-	292,124	227,966	-22%
Operating surplus / (deficit)	(36,308)	-	(18,154)	120,599	-8%

The annual budget for 2017/18 has an operating deficit of R 36,308 million. Operating revenue excluding capital receipts amounted to R 547 million while operating expenditure amounted to R 584 million. Revenue performance for the year to date amounted to R 348 million while expenditure for the year to date amounted to R 227 million.

1.2 MID YEAR REVENUE PER SOURCE

The table below table shows mid-year revenue performance per source.

LIM476 LIM476 - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		107,248	123,856		7,934	77,474	61,928	15,546	25%	123,856
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue		14,209	11,479		1,089	6,468	5,740	728	13%	11,479
Service charges - other										
Rental of facilities and equipment		271	575		45	53	288	(234)	-81%	575
Interest earned - external investments		9,039	11,519		2,002	10,839	5,759	5,080	88%	11,519
Interest earned - outstanding debtors			11,719		6,511	8,393	5,860	2,533	43%	11,719
Dividends received										
Fines, penalties and forfeits		3,214	14,436		11	130	7,218	(7,086)	-98%	14,436
Licences and permits		7,283	13,846		509	4,368	6,923	(2,554)	-37%	13,846
Agency services			4,274		434	1,084	2,137	(1,054)	-49%	4,274
Transfers and subsidies		272,066	352,892		98,825	239,378	176,446	62,932	36%	352,892
Other revenue		25,960	3,342		74	379	1,671	(1,293)	-77%	3,342
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)		439,290	547,939	--	117,432	348,565	273,969	74,596	27%	547,939

- Revenue for property rate and refuse removal is based on an accounting concept called accrual basis where revenue is recognised as and when a transaction occurs not when actual cash is received.
- Operational revenue recognised excluding capital receipts for the mid-year amounts to R348, 565.
- The planned revenue collection target of R273, 969 million at mid-year was outperformed by R74 million (27 per cent).
- Although there has been a fairly good performance on the revenue recognized however there has been some under-collection on some revenue streams;

Revenue from exchange transaction

- On rental of facilities and equipment under-collection of 81 per cent (R234 thousand) was realized. This was mainly due to under-utilization of some facilities (Civic Hall, Community halls) at Apel regional office. In this regard there might be a need for adjustment as this revenue stream has been over budgeted.
- There is an under collection on Licenses and permits of 37 per cent (R 2 million) against the planned budget of R 6,9 million. This was mainly due to non-functioning of the station at Apel Regional office which was temporarily closed due to theft. The revenue source will improve as the station is now fully operational.
- Agency fees under-performed by 49 per cent (R 1 million) against the planned budget target of R 2,1 million where in only R 1,084 million was realized to date. This amount is informed by the collection rate above as the municipality receives 20% of collection from motor vehicle registration.

Revenue from non-exchange transaction

- Fines, Penalties and forfeits under performed by 98 per cent (R 7 million) and this emanates from non-payment from offenders. Corrective measures has to be imposed against this non payers by applying credit control and debt collection mechanisms.
- The transfers recognized from operational grants shows a substantial over-collection of R36 million and this is mainly due to grants transfers received in September and December 2017. Municipal Demarcation Transitional grant amounting to R 1,522 m was received during September 2017 among others. Transfers of grants is done in accordance with payment schedule approved by National treasury in terms of the Division of Revenue Act. Whilst taking cognizance of the over collection, National Treasury has invoke Section 22 of the Division of Revenue Act, 2015 by withholding and offsetting unspent conditional grants amounting to R12,175 million (MIG) against the second trench of equitable share allocation.

1.3 MID YEAR OPERATING EXPENDITURE PERFORMANCE

The mid-year expenditure per type is as follows:

LIM476 LIM476 - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Expenditure By Type										
Employee related costs		124,147	163,899	544,260	12,747	81,121	81,949	(829)	-1%	163,899
Remuneration of councillors		23,358	24,099		2,072	12,706	12,050	657	5%	24,099
Debt impairment		(20,372)	30,000		2,500	15,000	15,000	-		30,000
Depreciation & asset impairment		95,739	90,000		7,500	45,000	45,000	-		90,000
Finance charges		2,082	1,725		-	520	863	(343)	-40%	1,725
Bulk purchases		154	-		-	-	-	-		-
Other materials		50,099	72,748		4,726	8,857	36,374	(27,517)	-76%	72,748
Contracted services		50,995	79,838		2,479	29,030	39,919	(10,889)	-27%	79,838
Transfers and subsidies		5,465	4,000		727	3,446	2,000	1,446	72%	4,000
Other expenditure		89,407	117,938		7,510	32,288	58,969	(26,681)	-45%	117,938
Loss on disposal of PPE		-	-		-	-	-	-		-
Total Expenditure		421,075	584,247	544,260	40,261	227,966	292,124	(64,157)	-22%	584,247

- The mid-year actual expenditure amounts to R227, 966 million whilst the mid-year planned expenditure was R292, 124 million. The results reflect an underspending of R64 million (22 per cent).
- The underspending of R 64 million on the operating expenditure is mainly due to the following;
 - Other materials underperformed by 76% due to repairs and maintenance of other assets (Re-gravelling of roads) which is committed during December 2017. An amount of R 47,856 m is committed and will improve the spending from January 2018.
 - The under expenditure of 27% on Contracted Services during the mid-year ended December 2017 emanates from Refuse removal services which was over budgeted and will be adjusted during February 2018.
 - The under expenditure of 45% for other expenditure is mainly due to operational projects which were not implemented during the 1st and 2nd quarter. The spending patterns will be revisited and adjusted accordingly during adjustment budget.
 - The mid-year operating results is a surplus of R 120 million however, the planned deficit was R18 million which reflects an improved financial performance.

1.4. Capital Budget Performance

LIM476 LIM476 - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		-	4,020	-	614	2,756	2,010	746	37%	4,020
Executive and council								-		
Finance and administration			4,020		614	2,756	2,010	746	37%	4,020
Internal audit								-		
<i>Community and public safety</i>		-	45,345	-	125	7,169	22,672	(15,503)	-68%	45,345
Community and social services			25,500			6,437	12,750	(6,313)	-50%	25,500
Sport and recreation			10,345				5,172	(5,172)	-100%	10,345
Public safety			9,500		125	732	4,750	(4,018)	-85%	9,500
Housing								-		
Health								-		
<i>Economic and environmental services</i>		-	90,074	-	16,133	51,140	45,037	6,103	14%	90,074
Planning and development			6,000				3,000	(3,000)	-100%	6,000
Road transport			84,074		16,133	51,140	42,037	9,103	22%	84,074
Environmental protection								-		
<i>Trading services</i>		-	1,000	-	-	-	417	(417)	-100%	1,000
Energy sources								-		
Water management			1,000				417	(417)	-100%	1,000
Waste water management								-		
Waste management								-		
<i>Other</i>								-		
Total Capital Expenditure - Functional Classification	3	-	140,438	-	16,872	61,066	70,136	(9,070)	-13%	140,438
Funded by:										
National Government			81,478		16,133	51,140	40,739	10,401	26%	81,478
Provincial Government								-		
District Municipality								-		
Other transfers and grants								-		
Transfers recognised - capital		-	81,478	-	16,133	51,140	40,739	10,401	26%	81,478
Public contributions & donations	5							-		
Borrowing	6							-		
Internally generated funds			58,960		739	9,926	29,480	(19,554)	-66%	58,960
Total Capital Funding		-	140,438	-	16,872	61,066	70,219	(9,153)	-13%	140,438

- The actual capital expenditure as at mid-year shows an underspending of R 9,070 million (26 per cent) from planned target of R70, 219 million, the aggregate actual expenditure amounted to R61, 066 million. The MIG spending to date is 61% and CAPEX from own funding 17%.

DETAILED CAPITAL EXPENDITURE PERFORMANCE

Exp Cat Description	Item Description	Budget Year	YTD	Percentage (%)
	ASSETS FROM GRANTS AND SUBSIDIES			
ASSETS FROM MIG GRANTS	MIG-UPGRADING GRADINGWANASPORTSFAC.	1,666,001	443,433.00	27%
ASSETS FROM MIG GRANTS	MIG - MAPODILE SPORTS FACILITIES PHASE 2	3,178,850	2,121,356.35	67%
ASSETS FROM MIG GRANTS	MIG - MOTODI SPORTS COMPLEX	2,500,000	-	0%
ASSETS FROM MIG GRANTS	MIG-TUBATSEHIGHMASTLIGHTS	2,500,000	-	0%
ASSETS FROM MIG GRANTS	MIG-ACCESSBRIDGE-DITHAMAGA	7,317,695	5,962,406.42	81%
ASSETS FROM MIG GRANTS	MIG - ACCESSBRIDGE-TJATE	10,208,246	5,038,760.01	49%
ASSETS FROM MIG GRANTS	MIG - ACCESSROAD-BOTHASHOEK	13,983,817	9,447,020.66	68%
ASSETS FROM MIG GRANTS	MIG - TUKAKGOMO ACCESS ROAD	1,500,000	-	0%
ASSETS FROM MIG GRANTS	MIG - ACCESS BRIDGE-LEFAHLA	1,500,000	444,611.04	30%
ASSETS FROM MIG GRANTS	MIG - THOKWANE ACCESS ROAD	6,000,000	5,299,285.79	88%
ASSETS FROM MIG GRANTS	MIG - LEBOENGACCESSROAD	4,083,792	2,740,813.80	67%
ASSETS FROM MIG GRANTS	MIG - ACCESS BRIDGE-GAMALWANE	1,500,000	2,961,000.03	197%
ASSETS FROM MIG GRANTS	MIG - ACCESS BRIDGE-MOROKADIETA	8,900,000	4,865,490.66	55%
ASSETS FROM MIG GRANTS	MIG - NCHABELENG/NKWANA/SEROKA STYKRALL/COMMUNITY HALLS INTERNAL STREET	4,000,000	-	0%

Exp Cat Description	Item Description	Budget Year	YTD	Percentage (%)
ASSETS FROM MIG GRANTS	MIG - MAGAKALA TO MAGOTWANA INTERNAL STREET	4,000,000	-	0%
ASSETS FROM MIG GRANTS	MIG - FETAKGOMO MUNICIPAL FACILITIES INTERNAL STREET	4,700,000	-	0%
ASSETS FROM MIG GRANTS	MIG - MASHUNG INTERNAL STREET	4,500,000	3,848,885.99	86%
ASSETS FROM MIG GRANTS	OWN FUNDING OF MIG PROJECTS	(560,000)		0%
	TOTAL ASSETS FROM GRANTS AND SUBSIDIES (VAT incl.)	81,478,401	49,217,293	61%

ASSETS FROM OWN FUNDING

Exp Cat Description	Item Description	Budget Year	YTD	Percentage (%)
ASSETS FROM OWN FUNDING	PLANT AND EQUIPMENT	8,000,000	6,436,791	80%
ASSETS FROM OWN FUNDING	FEASIBILITY STUDY WATER AUTHORITY	1,500,000	-	0%
ASSETS FROM OWN FUNDING	CONSTRUCTION OF STORMWATER DRAINAGE	4,000,000	-	0%
ASSETS FROM OWN FUNDING	TOWNSHIP ESTABLISHMENT /LAND ACQUISITION	2,000,000	-	0%
ASSETS FROM OWN FUNDING	IDENTIFICATION OF LAND AND DESIGNS FOR BUSINESS PARK	500,000	-	0%
ASSETS FROM OWN FUNDING	BURGERSFORT STADIUM	1,000,000	-	0%
ASSETS FROM OWN FUNDING	PURCHASE OF TRAFFIC VEHICLE	1,000,000	607,425	61%
ASSETS FROM OWN FUNDING	PURCHASE OF REFUSE REMOVAL FLEET	1,500,000	-	0%
ASSETS FROM OWN FUNDING	PURCHASE OF LAND FOR ANIMAL POUND	2,000,000	-	0%
ASSETS FROM OWN FUNDING	PURCHASE OF LAND FOR VEHICLE POUND	1,500,000	-	0%
ASSETS FROM OWN FUNDING	PURCHASE OF LANDFILL SITE	15,000,000	-	0%
ASSETS FROM OWN FUNDING	REHABILITATION AND CLOSURE OF BURGERSFORT LANDFILL SITE	1,500,000	-	0%
ASSETS FROM OWN FUNDING	DEVELOPMENT OF MALOGENG LANDFILL SITE	2,000,000	-	0%
ASSETS FROM OWN FUNDING	CONSTRUCTION OF PRAKTISEER LIENCING OFFICES	2,000,000	-	0%

Exp Cat Description	Item Description	Budget Year	YTD	Percentage (%)
ASSETS FROM OWN FUNDING	PURCHASE OF WASTE SKIP AND STREET BINS	1,000,000	125,000	13%
ASSETS FROM OWN FUNDING	DEVELOPMENT OF TRANSFER STATION	2,000,000	-	0%
ASSETS FROM OWN FUNDING	FENCING OF CEMETRIES	1,500,000	-	0%
ASSETS FROM OWN FUNDING	DEVELOPMENT OF REGIONAL CEMETERIES	1,000,000	-	0%
ASSETS FROM OWN FUNDING	CONSTRUCTION OF CARPORTS	100,000	-	0%
ASSETS FROM OWN FUNDING	CLEANING EQUIPMENT	120,000	37,719	31%
ASSETS FROM OWN FUNDING	FURNITURE	500,000	177,050	35%
ASSETS FROM OWN FUNDING	COMPUTER HARDWARES	300,000	224,632	75%
ASSETS FROM OWN FUNDING	PURCHASE OF MUNICIPAL FLEET	1,500,000	1,356,986	90%
ASSETS FROM OWN FUNDING	SURVEY OF MUNICIPAL BUILDING	500,000	-	0%
ASSETS FROM OWN FUNDING	REFURBISHMENT OF MUNICIPAL BUILDINGS	1,500,000	959,947	64%
ASSETS FROM OWN FUNDING	CONSTRUCTION OF NEWHAWKERS STALLS	1,500,000	-	0%
ASSETS FROM OWN FUNDING	OWN FUNDING CONTRIBUTION TO MIG	(560,000)	-	0%
ASSETS FROM OWN FUNDING	DECENTRALISATION OF RA FUNCTION	1,000,000	-	0%
ASSETS FROM OWN FUNDING	OHRIDSTAD SPORTS COMPLEX PHASE 2	2,000,000	-	0%

Exp Cat Description	Item Description	Budget Year	YTD	Percentage (%)
ASSETS FROM OWN FUNDING	DEVELOPMENT OF MASTER PLAN	1,500,000		0%
	TOTAL ASSETS FROM OWN FUNDS	58,960,000	9,925,550	17%

1.5 CASH FLOW

LIM476 LIM476 - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	Budget Year 2017/18								
		2016/17 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		45,794	74,314		9,416	19,623	37,157	(17,533)	-47%	74,314
Service charges		14,209	8,099		1,416	7,178	4,050	3,128	77%	8,099
Other revenue		5,031	15,927			13,811	7,964	5,848	73%	15,927
Government - operating		350,246	343,882		98,825	243,500	243,500	0	0%	343,882
Government - capital		95,383	95,863		25,294	72,959	72,959	-		95,863
Interest		9,039	13,878		2,002	10,839	6,939	3,900	56%	13,878
Dividends										
Payments										
Suppliers and employees		(383,857)	(439,794)		(30,261)	(198,227)	(219,897)	(21,670)	10%	(439,794)
Finance charges		(1,537)	(1,725)		-	(520)	(863)	(343)	40%	(1,725)
Transfers and Grants		(5,313)	(4,000)		(727)	(2,716)	(2,000)	716	-36%	(4,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES		128,866	106,444	-	105,965	166,449	149,808	(16,640)	-11%	106,444
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		114,893	389,180					-		
Decrease (Increase) in non-current debtors			1,537					-		
Decrease (Increase) other non-current receivables								-		
Decrease (Increase) in non-current investments								-		
Payments										
Capital assets		(110,753)	(142,622)		(10,159)	(40,734)	(59,426)	(18,692)	31%	(142,622)
NET CASH FROM/(USED) INVESTING ACTIVITIES		4,140	248,095	-	(10,159)	(40,734)	(59,426)	(18,692)	31%	(142,622)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing		(911)	(1,100)		-	(1,004)	(550)	454	-82%	(1,100)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(911)	(1,100)	-	-	(1,004)	(550)	454	-82%	(1,100)
NET INCREASE/ (DECREASE) IN CASH HELD		132,215	353,439	-	95,806	124,711	89,832			(37,278)
Cash/cash equivalents at beginning:		76,126	168,234			197,933	168,234			197,933
Cash/cash equivalents at month/year end:		208,341	521,672			322,645	258,066			160,655

- The cash and cash equivalents balance as at December 2017 shows R 322, 645m. The positive cash and cash equivalents of R322,345m, is as a result of net-cash used from operating activities amounting to R166,449m, cash used for investing expenditure amounted R40, 734m.

1.6 DEBTORS

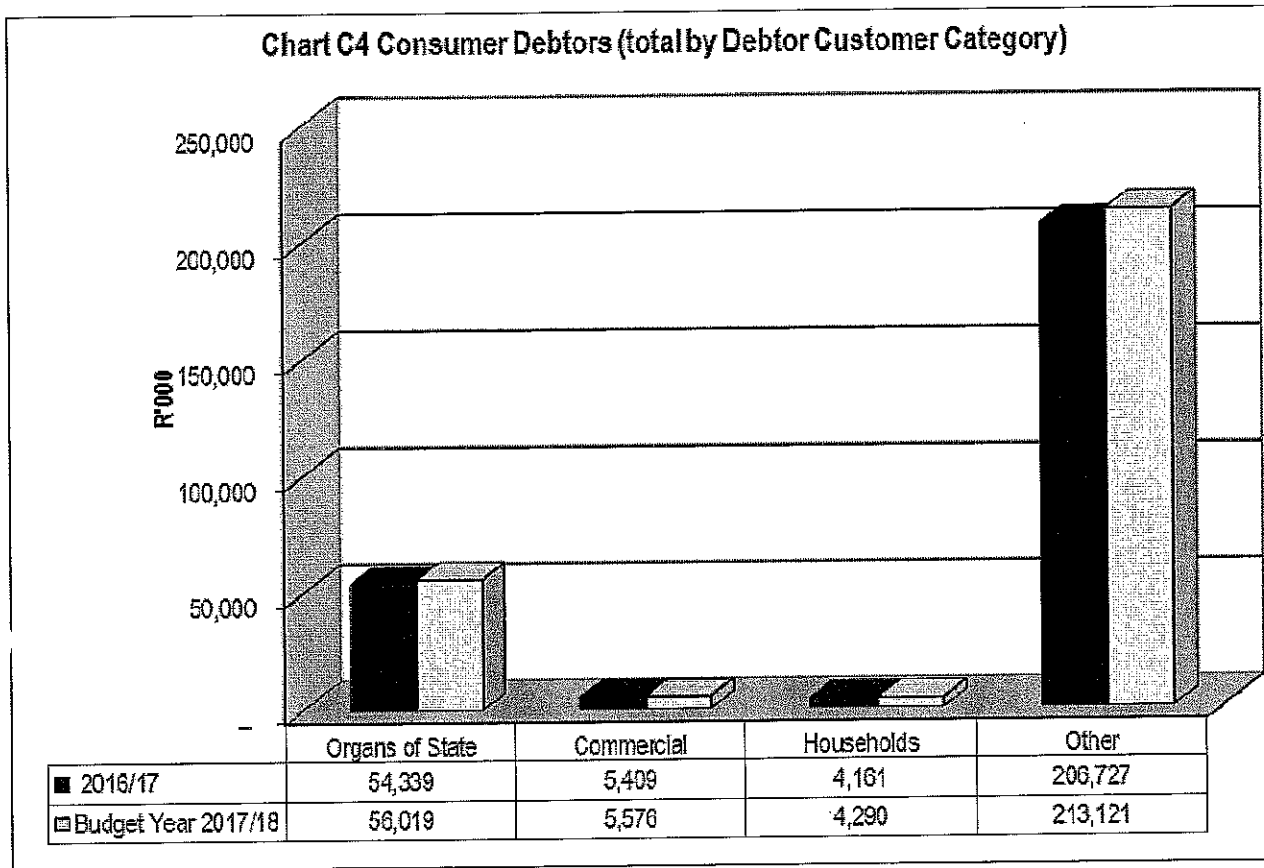
The debtors report has been prepared on the basis of the format required to be lodged electronically with the National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type. The summary report indicates that customers owe the municipality a staggering R 279 million of which R 264 million is more than 90 days old. The bulk of the debt relates to refuse removal and property rates. Total debt amount to R 27 million was written off as per council resolution most of the debt emanated from commercial property rates.

LIM476 - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

R thousands	Description	NT Code	Budget Year 2017/18										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.e. Council Policy		
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days				
Debtors Age Analysis By Income Source																
	Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Receivables from Non-exchange Transactions - Property Rates	1400	13,926	13,926	4,223	4,058	4,048	3,979	146,947	158,932	191,007	158,932	19,058			
	Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Receivables from Exchange Transactions - Waste Management	1600	2,777	2,777	1,184	1,152	1,143	1,129	37,582	41,006	47,744	41,006	8,022			
	Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Interest on Arrear Debtor Accounts	1810	3,620	3,620	1,767	1,723	1,891	1,296	36,965	41,675	50,682	41,675	-			
	Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Other	1900	(6,074)	(6,074)	8	2	3	1	1,707	(10,427)	1,713	1,713	-			
	Total By Income Source	2000	14,249	14,249	7,182	6,935	6,885	6,405	223,101	243,326	279,006	243,326	27,080			
	2016/17 - totals only															
Debtors Age Analysis By Customer Group																
	Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Commercial	2300	5,306	5,306	5,826	4,785	4,085	32,271	3,746	56,019	50,713	50,713	19,058			
	Households	2400	4	4	2,087	1,092	803	792	797	5,576	5,576	5,576	-			
	Other	2500	-	-	1,032	752	678	668	1,159	4,290	4,290	4,290	-			
	Total By Customer Group	2600	14,249	14,249	7,182	6,935	6,885	6,406	237,350	264,757	279,006	264,757	27,080			

- The payment level for mid-year reflects a collection rate of 152% compared to total levies.

Debtors Chart



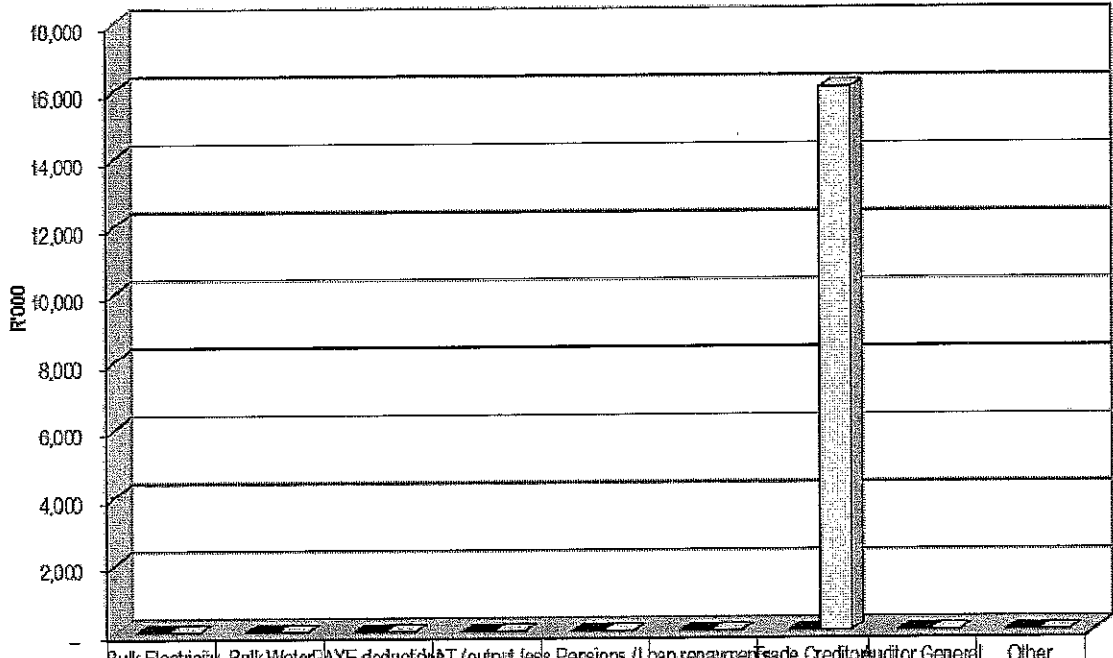
1.7 CREDITORS

LIM476 LIM476 - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description	NT Code	Budget Year 2017/18									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100										-	
Bulk Water	0200										-	
PAYE deductions	0300										-	
VAT (output less input)	0400										-	
Pensions / Retirement deductions	0500										-	
Loan repayments	0600										-	
Trade Creditors	0700	15,914	12	123	-						16,048	
Auditor General	0800										-	
Other	0900										-	
Total By Customer Type	1000	15,914	12	123	-	-	-	-	-	-	16,048	-

- As at end of December 2017 the outstanding creditors were standing at R16, 048m.

Chart C5 Aged Creditors Analysis



	Bulk Electricity	Bulk Water	PAYE deductions	VAT (output less input)	Pensions / Retirement deductions	Loan repayments	Trade Creditors	Auditor General	Other
2016/17	-	-	-	-	-	-	-	-	-
Budget Year 2017/18	-	-	-	-	-	-	16,048	-	-

1.8 INVESTMENT PORTFOLIO

LIM476 LIM476 - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of Investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
Municipality									
FNB			Money Market		-		-		-
FNB			Fixed		-		-		-
STD CALL Acc			Call		1		46		47
FNB			Call		0		77		78
VBS MUTUAL BANK			Call		-		101,221		103,814
VBS MUTUAL BANK			Call		1,231		41,813		73,044
VBS MUTUAL BANK			call		563		31,907		32,470
Municipality sub-total					1,796		175,065	-	209,454
Entities									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				1,796		175,065	-	209,454

- Council's investment portfolio as at end of December indicates that R 209,454m is currently invested. Accrued interest for the month of mid-year amounts to R 9,454 m.

1.9 EXTERNAL LOAN REPAYMENT AND INTEREST

BORROWER	LOAN DATE	LOAN TERM	ORIGINAL LOAN AMOUNT	AMENDED AMOUNT	LOAN BALANCE AS AT 01 DECEMBER 2017	ACTUAL REPAYMENT			LOAN BALANCE AS AT 31 DECEMBER 2017
						CAPITAL	INTEREST	RECEIVED	
DBSA 102904/1	Apr-08	20	16,000,000.00	11,909,561.00	8,506,259.00	270,880.00	208,024.00	-	8,027,355.00
DBSA 102904/2	Apr-08	20	5,000,000.00	5,000,000.00	4,171,515.00	92,829.00	207,017.00	-	3,871,669.00
DBSA 13585/102	Jan-00	20	2,602,486.00	2,602,486.00	1,391,668.00	120,435.00	104,543.00	-	1,166,690.00
TOTAL					14,069,442.00	484,144.00	519,584.00	-	13,065,714.00

- Council has 3 external loans with Development Bank of Southern-Africa and it should be noted that the loan is paid bi-annually (September and March).
- Interest and capital accrued for the month of December amounts to R519 thousand and R484 thousand respectively. The closing balance as at 31 December 2017 amounts to R 13,066 million.

1.10 COUNCILLORS AND EMPLOYEE COSTS

LIM476 LIM476 - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	Budget Year 2017/18								
		2016/17 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages			14,236		1,447	8,634	5,932	2,702	46%	14,236
Pension and UIF Contributions			2,512				1,047	(1,047)	-100%	2,512
Medical Aid Contributions										
Motor Vehicle Allowance			5,583		476	3,180	2,326	854	37%	5,583
Cellphone Allowance			1,768		151	892	737	156	21%	1,768
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors			24,099		2,074	12,706	10,041	2,665	27%	24,099
% increase	4		#DIV/0!							#DIV/0!
Senior Managers of the Municipality										
Basic Salaries and Wages			6,176		199	1,782	2,573	(791)	-31%	6,176
Pension and UIF Contributions			673		0	68	281	(213)	-76%	673
Medical Aid Contributions										
Overtime										
Performance Bonus			803				334	(334)	-100%	803
Motor Vehicle Allowance			967		22	136	403	(266)	-66%	967
Cellphone Allowance			108		5	34	45	(11)	-24%	108
Housing Allowances			104			19	43	(24)	-57%	104
Other benefits and allowances			297		1	64	124	(39)	-32%	297
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
Sub Total - Senior Managers of Municipality			9,127		227	2,124	3,803	(1,679)	-44%	9,127
% increase	4		#DIV/0!							#DIV/0!
Other Municipal Staff										
Basic Salaries and Wages			86,908		8,568	53,492	36,212	17,280	48%	86,908
Pension and UIF Contributions			21,700		1,385	8,930	9,041	(111)	-1%	21,700
Medical Aid Contributions			7,517		707	4,930	3,132	1,798	57%	7,517
Overtime			2,465		232	1,264	1,027	237	23%	2,465
Performance Bonus			1,500				625	(625)	-100%	1,500
Motor Vehicle Allowance			17,169		1,357	9,285	7,154	2,131	30%	17,169
Cellphone Allowance			4,259		178	943	1,775	(832)	-47%	4,259
Housing Allowances			1,395		150	643	581	62	11%	1,395
Other benefits and allowances			11,861		172	1,634	4,942	(3,308)	-67%	11,861
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
Sub Total - Other Municipal Staff			154,772		12,747	81,121	64,488	16,633	26%	154,772
% increase	4		#DIV/0!							#DIV/0!
Total Parent Municipality			187,998		15,049	95,952	78,333	17,620	22%	187,998

- For the mid-year ended December 2017, the total salaries, allowances and benefits for employees and Councillors paid amounted to R81, 121m and R 12,706 million respectively. The percentage spent to date is 49% for employees and 52 % councillors against the budget of R163 million and R 24 million respectively.

RISKS AND CHALLENGES

This report shows various risk which must be attended to. This includes the following;

- Debtors' age analysis shows that the municipality is not collecting the billed revenue .The debtor's book continue to increase tragically which will lead to under collection of revenue as oppose to the budgeted revenue.
- Reluctance of customer and government departments to pay for rates.
- Culture of payment should be imposed.

CONCLUSION

- The performance assessment conducted and detailed provided above reflects that an adjustments budget will need to be done to ensure the challenges of under-collection on revenue, overspending on certain operating expenditure items, underperformance on cash flow and capital expenditure are addressed.

RECOMMENDATION

- (1) That, the report is in compliance with, Section 72 of the MFMA regarding the "Local Government: Municipal Finance Management Act 2003 and Municipal Budget and Reporting Regulations" monthly financial results regarding the operating and capital budgets.
- (2) This report is submitted to the Mayor of the municipality, the provincial treasury and national treasury within 30 working days after the end of each quarter.
- (3) That all unit/ divisions in the municipality should review service delivery targets in line with the 2nd quarter performance.
- (4) That the report is made public in compliance to section 75 of the MFMA.

PART 2

MONTHLY BUDGET STATEMENT TABLES

The monthly financial results for the period ended 31 December 2016 are attached consisting of the following tables, in Annexure A:

- (a) Table C1: Consolidated Monthly Budget Statement – Summary
- (b) Table C2: Consolidated Monthly Budget Statement – Financial Performance (standard Classification)
- (c) Table C3: Consolidated Monthly Budget Statement – Financial Performance (Revenue and Expenditure by Municipal vote)
- (d) Table C4: Consolidated Monthly Budget Statement – Financial Performance (Revenue and Expenditure)
- (e) Table C5: Consolidated Monthly Budget Statement – Capital Expenditure by vote, standard classification and funding
- (f) Table C6: Consolidated Monthly Budget Statement – Financial Position
- (g) Table C7: Consolidated Monthly Budget Statement – Cash Flow

Part 2

- (a) Table SC1: Material variance explanations
- (b) Table SC2: Monthly Budget Statement – Performance Indicators
- (c) Table SC3: Monthly Budget Statement – Aged Debtors
- (d) Table SC4: Monthly Budget Statement – Aged Creditors
- (e) Table SC5: Monthly Budget Statement – Investment Portfolio
- (f) Table SC6: Monthly Budget Statement – Transfers and grant receipts
- (g) Table SC7: Monthly Budget Statement – Transfers and grant expenditures
- (h) Table SC8: Monthly Budget Statement – Councillor and Staff Benefits
- (i) Table SC9: Monthly Budget Statement – Actual and Revised targets for cash receipts
- (j) Table SC12: Monthly Budget Statement – Capital Expenditure Trend
- (k) Table SC13a: Monthly Budget Statement – Capital expenditure on new assets by asset class
- (l) Table SC13c: Monthly Budget Statement – Capital expenditure on repairs and maintenance by asset class
- (m) Municipal manager's quality certification

LIM476 LIM476 - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2016/17	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	107,248	123,856	-	7,934	77,474	61,928	15,546	25%	123,856
Service charges	14,209	11,479	-	1,089	6,468	5,740	728	13%	11,479
Investment revenue	9,039	11,519	-	2,002	10,839	5,759	5,080	88%	11,519
Transfers and subsidies	272,066	352,892	-	98,825	239,378	176,446	62,932	36%	352,892
Other own revenue	36,728	48,193	-	7,583	14,407	24,096	(9,689)	-40%	48,193
Total Revenue (excluding capital transfers and contributions)	439,290	547,939	-	117,432	348,565	273,969	74,596	27%	547,939
Employee costs	124,147	163,899	-	12,747	81,121	81,949	(829)	-1%	163,899
Remuneration of Councillors	23,358	24,099	-	2,072	12,706	12,050	657	5%	24,099
Depreciation & asset impairment	95,739	90,000	-	7,500	45,000	45,000	-	-	90,000
Finance charges	2,082	1,725	-	-	520	863	(343)	-40%	1,725
Materials and bulk purchases	50,253	72,748	-	4,726	8,857	36,374	(27,517)	-76%	72,748
Transfers and subsidies	5,465	4,000	-	727	3,446	2,000	1,446	72%	4,000
Other expenditure	120,030	227,775	-	12,489	76,317	113,888	(37,570)	-33%	227,775
Total Expenditure	421,075	584,247	-	40,261	227,966	292,124	(64,157)	-22%	584,247
Surplus/(Deficit)	18,215	(36,308)	-	77,171	120,599	(18,154)	138,753	-764%	(36,308)
Transfers and subsidies - capital (monetary alloc	104,970	85,863	-	12,694	39,267	42,932	(3,664)	-9%	85,863
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	123,185	49,555	-	89,865	159,866	24,777	135,089	545%	49,555
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	123,185	49,555	-	89,865	159,866	24,777	135,089	545%	49,555
Capital expenditure & funds sources									
Capital expenditure	-	140,438	-	16,872	54,629	70,219	(15,590)	-22%	140,438
Capital transfers recognised	-	81,478	-	16,133	51,140	40,739	10,401	26%	81,478
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	58,960	-	739	9,926	29,480	(19,554)	-66%	58,960
Total sources of capital funds	-	140,438	-	16,872	61,066	70,219	(9,153)	-13%	140,438
Financial position									
Total current assets	453,784	300,562	-	-	614,078	-	-	-	300,562
Total non current assets	2,386,301	1,372,412	-	-	1,518,488	-	-	-	1,372,412
Total current liabilities	183,159	-	-	-	135,125	-	-	-	-
Total non current liabilities	61,716	-	-	-	67,902	-	-	-	-
Community wealth/Equity	2,595,209	1,831,093	-	-	1,929,540	-	-	-	1,831,093
Cash flows									
Net cash from (used) operating	128,986	106,444	-	105,965	166,449	149,808	(16,640)	-11%	106,444
Net cash from (used) investing	4,140	248,095	-	(10,159)	(40,734)	(59,426)	(18,692)	31%	(142,622)
Net cash from (used) financing	(911)	(1,100)	-	-	(1,004)	(550)	454	-82%	(1,100)
Cash/cash equivalents at the month/year end	208,341	521,672	-	-	322,645	258,066	(64,579)	-25%	160,655
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	14,249	14,249	7,182	6,935	6,885	6,405	223,101	-	279,006
Creditors Age Analysis									
Total Creditors	15,914	12	123	-	-	-	-	-	16,048

LIM476 LIM476 - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	502,805	-	107,312	324,795	251,350	73,446	29%	502,805
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	502,805	-	107,312	324,795	251,350	73,446	29%	502,805
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	22,072	-	529	1,239	11,036	(9,796)	-89%	22,072
Community and social services		-	1,880	-	8	32	940	(908)	-97%	1,880
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	20,192	-	520	1,207	10,096	(8,888)	-88%	20,192
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	97,355	-	10,504	14,864	48,678	(33,814)	-69%	97,355
Planning and development		-	1,492	-	60	165	746	(581)	-78%	1,492
Road transport		-	95,863	-	10,444	14,699	47,932	(33,232)	-69%	95,863
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	11,570	-	(1,470)	(8,667)	5,785	(14,452)	-250%	11,570
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	11,570	-	(1,470)	(8,667)	5,785	(14,452)	-250%	11,570
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	633,802	-	116,875	332,231	316,848	15,384	5%	633,802
Expenditure - Functional										
<i>Governance and administration</i>		-	359,160	-	26,259	162,136	179,580	(17,444)	-10%	359,160
Executive and council		-	63,157	-	5,314	29,065	31,578	(2,513)	-8%	63,157
Finance and administration		-	296,003	-	20,945	133,071	148,002	(14,931)	-10%	296,003
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	44,968	-	4,137	25,806	27,462	(1,656)	-6%	44,968
Community and social services		-	23,194	-	1,811	13,620	16,575	(2,955)	-18%	23,194
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	21,774	-	2,326	12,187	10,887	1,299	12%	21,774
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	137,982	-	8,403	32,820	68,991	(36,171)	-52%	137,982
Planning and development		-	29,955	-	1,520	7,531	14,978	(7,447)	-50%	29,955
Road transport		-	108,026	-	6,884	25,289	54,013	(28,725)	-53%	108,026
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		-	42,137	-	1,461	7,205	21,069	(13,864)	-66%	42,137
Energy sources		-	10,000	-	-	-	5,000	(5,000)	-100%	10,000
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	32,137	-	1,461	7,205	16,069	(8,864)	-55%	32,137
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	-	584,247	-	40,261	227,967	297,102	(69,135)	-23%	584,247
Surplus/ (Deficit) for the year		-	49,555	-	76,614	104,265	19,746	84,518	428%	49,555

LIM476 LIM476 - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive and council		--	--	--	--	--	--	--	--	--
Vote 2 - Finance and Administration		--	502,805	--	107,312	324,795	167,567	157,229	93.8%	502,805
Vote 3 - Community and Social Services		--	22,072	--	529	1,239	7,357	(6,118)	-83.2%	22,072
Vote 4 - Economic and environmental services		--	97,355	--	10,504	14,864	48,678	(33,814)	-69.5%	97,355
Vote 5 - Waste management		--	11,570	--	(1,470)	(8,667)	5,785	(14,452)	-249.8%	11,570
Vote 6 - [NAME OF VOTE 6]		--	--	--	--	--	--	--	--	--
Vote 7 - [NAME OF VOTE 7]		--	--	--	--	--	--	--	--	--
Vote 8 - [NAME OF VOTE 8]		--	--	--	--	--	--	--	--	--
Vote 9 - [NAME OF VOTE 9]		--	--	--	--	--	--	--	--	--
Vote 10 - [NAME OF VOTE 10]		--	--	--	--	--	--	--	--	--
Vote 11 - [NAME OF VOTE 11]		--	--	--	--	--	--	--	--	--
Vote 12 - [NAME OF VOTE 12]		--	--	--	--	--	--	--	--	--
Vote 13 - [NAME OF VOTE 13]		--	--	--	--	--	--	--	--	--
Vote 14 - [NAME OF VOTE 14]		--	--	--	--	--	--	--	--	--
Vote 15 - [NAME OF VOTE 15]		--	--	--	--	--	--	--	--	--
Total Revenue by Vote	2	--	633,802	--	116,875	332,231	229,386	102,845	44.8%	633,802
Expenditure by Vote	1									
Vote 1 - Executive and council		--	63,157	--	5,314	29,065	29,517	(451)	-1.5%	63,157
Vote 2 - Finance and Administration		--	296,003	--	20,945	133,071	148,002	(14,931)	-10.1%	296,003
Vote 3 - Community and Social Services		--	44,968	--	4,137	25,806	18,737	7,069	37.7%	44,968
Vote 4 - Economic and environmental services		--	137,982	--	8,403	32,820	57,492	(24,673)	-42.9%	137,982
Vote 5 - Waste management		--	32,137	--	1,461	7,205	16,069	(8,864)	-55.2%	32,137
Vote 6 - [NAME OF VOTE 6]		--	--	--	--	--	--	--	--	--
Vote 7 - [NAME OF VOTE 7]		--	--	--	--	--	--	--	--	--
Vote 8 - [NAME OF VOTE 8]		--	--	--	--	--	--	--	--	--
Vote 9 - [NAME OF VOTE 9]		--	--	--	--	--	--	--	--	--
Vote 10 - [NAME OF VOTE 10]		--	--	--	--	--	--	--	--	--
Vote 11 - [NAME OF VOTE 11]		--	--	--	--	--	--	--	--	--
Vote 12 - [NAME OF VOTE 12]		--	--	--	--	--	--	--	--	--
Vote 13 - [NAME OF VOTE 13]		--	--	--	--	--	--	--	--	--
Vote 14 - [NAME OF VOTE 14]		--	--	--	--	--	--	--	--	--
Vote 15 - [NAME OF VOTE 15]		--	--	--	--	--	--	--	--	--
Total Expenditure by Vote	2	--	574,247	--	40,261	227,967	269,816	(41,849)	-15.5%	574,247
Surplus/ (Deficit) for the year	2	--	59,555	--	76,614	104,265	(40,430)	144,695	-357.9%	59,555

LIM476 LIM476 - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	Budget Year 2017/18								
		2016/17 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		107,248	123,856		7,934	77,474	61,928	15,546	25%	123,856
Service charges - electricity revenue										
Service charges - water revenue										
Service charges - sanitation revenue										
Service charges - refuse revenue		14,209	11,479		1,089	6,468	5,740	728	13%	11,479
Service charges - other										
Rental of facilities and equipment		271	575		45	53	288	(234)	-81%	575
Interest earned - external investments		9,039	11,519		2,002	10,839	5,759	5,080	88%	11,519
Interest earned - outstanding debtors			11,719		6,511	8,393	5,860	2,533	43%	11,719
Dividends received										
Fines, penalties and forfeits		3,214	14,436		11	130	7,218	(7,088)	-98%	14,436
Licences and permits		7,283	13,846		509	4,368	6,923	(2,554)	-37%	13,846
Agency services			4,274		434	1,084	2,137	(1,054)	-49%	4,274
Transfers and subsidies		272,066	352,892		98,825	239,378	176,446	62,932	36%	352,892
Other revenue		26,960	3,342		74	379	1,671	(1,293)	-77%	3,342
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)		439,290	547,939	-	117,432	348,565	273,969	74,596	27%	547,939
Expenditure By Type										
Employee related costs		124,147	163,899		12,747	81,121	81,949	(829)	-1%	163,899
Remuneration of councillors		23,368	24,099		2,072	12,708	12,050	657	5%	24,099
Debt impairment		(20,372)	30,000		2,500	15,000	15,000	-		30,000
Depreciation & asset impairment		95,739	90,000		7,500	45,000	45,000	-		90,000
Finance charges		2,082	1,725			520	863	(343)	-40%	1,725
Bulk purchases		154								
Other materials		50,099	72,748		4,726	8,857	36,374	(27,517)	-76%	72,748
Contracted services		50,995	79,838		2,479	29,030	39,919	(10,889)	-27%	79,838
Transfers and subsidies		5,465	4,000		727	3,446	2,000	1,446	72%	4,000
Other expenditure		89,407	117,938		7,510	32,288	58,969	(26,681)	-45%	117,938
Loss on disposal of PPE										
Total Expenditure		421,075	584,247	-	40,261	227,966	292,124	(64,157)	-22%	584,247
Surplus/(Deficit)										
Transfers and subsidies - capital (municipal allocations)		18,215	(36,308)		77,171	120,599	(18,154)	138,753	(0)	(36,308)
(National / Provincial and District)		104,970	85,863		12,694	39,267	42,932	(3,664)	(0)	85,863
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)										
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions		123,185	49,555	-	89,865	159,866	24,777			49,555
Taxation										
Surplus/(Deficit) after taxation		123,185	49,555	-	89,865	159,866	24,777			49,555
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		123,185	49,555	-	89,865	159,866	24,777			49,555
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		123,185	49,555	-	89,865	159,866	24,777			49,555

LIM476 LIM476 - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		-	4,020	-	614	2,756	2,010	746	37%	4,020
Executive and council								-		
Finance and administration			4,020		614	2,756	2,010	746	37%	4,020
Internal audit								-		
<i>Community and public safety</i>		-	45,345	-	125	7,169	22,672	(15,503)	-68%	45,345
Community and social services			25,500			6,437	12,750	(6,313)	-50%	25,500
Sport and recreation			10,345			-	5,172	(5,172)	-100%	10,345
Public safety			9,500		125	732	4,750	(4,018)	-85%	9,500
Housing								-		
Health								-		
<i>Economic and environmental services</i>		-	90,074	-	16,133	51,140	45,037	6,103	14%	90,074
Planning and development			6,000			-	3,000	(3,000)	-100%	6,000
Road transport			84,074		16,133	51,140	42,037	9,103	22%	84,074
Environmental protection								-		
<i>Trading services</i>		-	1,000	-	-	-	417	(417)	-100%	1,000
Energy sources								-		
Water management			1,000				417	(417)	-100%	1,000
Waste water management								-		
Waste management								-		
<i>Other</i>								-		
Total Capital Expenditure - Functional Classification	3	-	140,438	-	16,872	61,066	70,136	(9,070)	-13%	140,438
Funded by:										
National Government			81,478		16,133	51,140	40,739	10,401	26%	81,478
Provincial Government								-		
District Municipality								-		
Other transfers and grants								-		
Transfers recognised - capital		-	81,478	-	16,133	51,140	40,739	10,401	26%	81,478
Public contributions & donations	5							-		
Borrowing	6							-		
Internally generated funds			58,960		739	9,926	29,480	(19,554)	-66%	58,960
Total Capital Funding		-	140,438	-	16,872	61,066	70,219	(9,153)	-13%	140,438

Description	Ref	2016/17	Budget Year 2017/18			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		208,341	52,193		113,191	52,193
Call investment deposits			78,762		209,454	78,762
Consumer debtors		195,689	157,786		237,580	157,786
Other debtors		48,469	7,452		41,426	7,452
Current portion of long-term receivables			2,012		10,542	2,012
Inventory		1,284	2,357		1,886	2,357
Total current assets		453,784	300,562	-	614,078	300,562
Non current assets						
Long-term receivables						
Investments						
Investment property		162,495	149,335		138,435	149,335
Investments in Associate						-
Property, plant and equipment		2,222,690	1,222,690		1,379,447	1,222,690
Agricultural						-
Biological assets						-
Intangible assets		48	283		501	283
Other non-current assets		1,068	105		105	105
Total non current assets		2,386,301	1,372,412	-	1,518,488	1,372,412
TOTAL ASSETS		2,840,084	1,672,974	-	2,132,566	1,672,974
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing						
Consumer deposits						
Trade and other payables		171,968			58,294	-
Provisions		11,191			76,830	-
Total current liabilities		183,159	-	-	135,125	-
Non current liabilities						
Borrowing					13,066	-
Provisions		61,716			54,836	-
Total non current liabilities		61,716	-	-	67,902	-
TOTAL LIABILITIES		244,875	-	-	203,026	-
NET ASSETS	2	2,595,209	1,672,974	-	1,929,540	1,672,974
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		2,595,209	1,831,093		1,929,540	1,831,093
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	2,595,209	1,831,093	-	1,929,540	1,831,093

LIM476 LIM476 - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		45,794	74,314		9,416	19,623	37,157	(17,533)	-47%	74,314
Service charges		14,209	8,099		1,416	7,178	4,050	3,128	77%	8,099
Other revenue		5,031	15,927			13,811	7,964	5,848	73%	15,927
Government - operating		350,246	343,882		98,825	243,500	243,500	0	0%	343,882
Government - capital		95,383	95,863		25,294	72,959	72,959	-		95,863
Interest		9,039	13,878		2,002	10,839	6,939	3,900	56%	13,878
Dividends										
Payments										
Suppliers and employees		(383,867)	(439,794)		(30,261)	(198,227)	(219,897)	(21,670)	10%	(439,794)
Finance charges		(1,537)	(1,725)		-	(520)	(863)	(343)	40%	(1,725)
Transfers and Grants		(5,313)	(4,000)		(727)	(2,716)	(2,000)	716	-36%	(4,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES		128,986	106,444	-	105,965	166,449	149,808	(16,640)	-11%	106,444
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		114,893	389,180					-		
Decrease (Increase) in non-current debtors			1,537					-		
Decrease (Increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(110,753)	(142,622)		(10,159)	(40,734)	(59,426)	(18,692)	31%	(142,622)
NET CASH FROM/(USED) INVESTING ACTIVITIES		4,140	248,095	-	(10,159)	(40,734)	(59,426)	(18,692)	31%	(142,622)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing		(911)	(1,100)		-	(1,004)	(550)	454	-82%	(1,100)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(911)	(1,100)	-	-	(1,004)	(550)	454	-82%	(1,100)
NET INCREASE/ (DECREASE) IN CASH HELD		132,215	353,439	-	95,806	124,711	89,832			(37,278)
Cash/cash equivalents at beginning:		76,126	168,234			197,933	168,234			197,933
Cash/cash equivalents at month/year end:		208,341	521,672			322,645	258,066			160,655

LIM476 LIM476 - Supporting Table SC1 Material variance explanations - Mid-Year Assessment

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	<u>Revenue By Source</u>			
	Rental of facilities and equipment	81%	This was mainly due to under-utilization of some facilities (Civic Hall, Community halls) at Apel regional office.	In this regard there might be a need for adjustment as this revenue stream has been over budgeted. Corrective measures has to be imposed against this non payers by applying credit control and debt collection mechanisms and promoting culture for payments
	Fines, penalties and forfeits	98%	Non-payment from offenders.	
	Licences and permits	37%	This was mainly due to non-functioning of the station at Apel Regional office which was temporarily closed due to theft.	The revenue source will improve during the 3rd quarter as the station is now fully operational.
	Agency services	49%	This amount is informed by the collection rate above as the municipality receives 20% of collection from motor vehicle registration.	The revenue source will improve during the 3rd quarter as the station is now fully operational.
	Other revenue	77%	Inadequate collection on sale of tenders	In this regard there might be a need for adjustment as this revenue stream has been over budgeted.
2	<u>Expenditure By Type</u>			
	Finance charges	40%	This is mainly due to repayment of interest on loan paid bi-annually	The spending will improve during the third quarter
	Other materials	76%	Other materials underperformed by 76% due to repairs and maintenance of other assets (Re-gravelling of roads) which is committed during December 2017.	An amount of R 47,856 m is committed and will improve the spending from January 2018.
	Contracted services	27%	The under expenditure of 27% on Contracted Services during the mid-year ended December 2017 emanates from Refuse removal services which was over budgeted.	There will be a need for adjusted during February 2018.
	Other Expenditure	45%	The under expenditure of 45% for other expenditure is mainly due to operational projects which were not implemented during the 1st and 2nd quarter.	The spending patterns will be revisited and adjusted accordingly during adjustment budget
3	<u>Capital Expenditure</u>			
	Township Establishment/Land Acquisition	100%	Service provider appointed during the 2nd quarter	Spending will improve during the 3rd quarter
	Construction of sports complex	100%	Service provider appointed during the 2nd quarter	Spending will improve during the 3rd quarter
4	<u>Financial Position</u>			
5	<u>Cash Flow</u>			
	Property Rates	47%	Reluctance of customers to pay for rates	Impose culture of payment and strict debt collection mechanisms. Encourage customers to pay by allowing them a discount for paying rates within 30 days.
	Transfers and Subsidies	36%	This is mainly due to Free basic electricity which is paid during the 3rd to 4th quarter	Spending patterns will improve during the 4th quarter
	Repayment of Borrowing	82%	This is mainly due to capital repayment on loan paid bi-annually	The spending will improve during the third quarter
6	<u>Measureable performance</u>			
7	<u>Municipal Entities</u>			

LIM476 LIM476 - Supporting Table SC2 Monthly Budget Statement - performance indicators - Mid-Year Assessment

Description of financial indicator	Basis of calculation	Ref	2016/17	Budget Year 2017/18			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.3%	15.7%	0.0%	0.2%	4.4%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		6.6%	0.0%	0.0%	3.7%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity							
Current Ratio	Current assets/current liabilities	1	247.8%	0.0%	0.0%	454.5%	0.0%
Liquidity Ratio	Monetary Assets/Current Liabilities		113.7%	0.0%	0.0%	238.8%	0.0%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		55.6%	30.5%	0.0%	83.1%	30.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
Creditors Management							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
Funding of Provisions							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
Other Indicators							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		28.3%	29.9%	0.0%	23.3%	29.9%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		22.3%	16.7%	0.0%	0.1%	4.7%
IDP regulation financial viability indicators							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

LIM476 LIM476 - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Description	NT Code	Budget Year 2017/18										Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.e. Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total					
R thousands															
Debtors Age Analysis By Income Source															
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	13,926	13,926	4,223	4,058	4,048	3,979	146,847	191,007	158,932	19,058	-	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables from Exchange Transactions - Waste Management	1600	2,777	2,777	1,184	1,152	1,143	1,129	37,582	47,744	41,006	8,022	-	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1810	3,620	3,620	1,767	1,723	1,691	1,296	36,965	50,682	41,675	-	-	-	-	
Interest on Arrear Debtor Accounts	1820	-	-	-	-	-	-	-	-	-	-	-	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1900	(6,074)	(6,074)	8	2	3	1	1,707	(10,427)	1,713	-	-	-	-	
Other	2000	14,249	14,249	7,182	6,935	6,885	6,405	223,101	279,006	243,326	27,080	-	-	-	
Total By Income Source															
2016/17 - totals only															
Debtors Age Analysis By Customer Group															
Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Commercial	2300	-	-	-	-	-	-	-	-	-	-	-	-	-	
Households	2400	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	2500	8,939	8,939	(1,763)	305	1,318	(27,326)	231,648	213,121	204,182	8,022	-	-	-	
Total By Customer Group	2600	14,249	14,249	7,182	6,935	6,885	6,406	237,350	279,006	264,757	27,080	-	-	-	

LIM476 LIM476 - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description	NT Code	Budget Year 2017/18										Total	Prior year totals for chart (same period)	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Year	Over 1 Year					
R thousands														
Creditors Age Analysis By Customer Type														
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	15,914	12	123	-	-	-	-	-	-	-	-	-	16,048
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	15,914	12	123	-	-	-	-	-	-	-	-	-	16,048

LIM476 LIM476 - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

R thousands	Investments by maturity Name of institution & investment ID	Ref	Period of Investment		Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
			Yrs	Months							
	<u>Municipality</u>										
	FNB				Money Market		-		-		-
	FNB				Fixed		-		-		-
	STD CALL Acc				Call		1		46		47
	FNB				Call		0		77		78
	VBS MUTUAL BANK				Call		-		101,221		103,814
	VBS MUTUAL BANK				Call		1,231		41,813		73,044
	VBS MUTUAL BANK				call		563		31,907		32,470
	Municipality sub-total						1,796		175,065		209,454
	<u>Entities</u>										
	Entities sub-total						-		-		-
	TOTAL INVESTMENTS AND INTEREST	2					1,796		175,065		209,454

LIM476 LIM476 - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:	1,2	-	352,892	-	98,825	244,986	242,535	2,131	0.9%	352,892
Local Government Equitable Share			333,002		98,825	237,577	237,577	-		333,002
Finance Management			4,045		-	4,045	4,045			4,045
EPWP Incentive			1,279		-	320	-			1,279
Integrated National Electrification Programme			10,000		-	-	-			10,000
	3									
Municipal Demarcation Grant			4,566		-	3,044	913	2,131	233.3%	4,566

LIM476 LIM476 - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	352,892	-	40,261	102,463	171,454	(68,991)	-40.2%	352,892
Local Government Equitable Share			333,002		39,519	96,908	166,501	(69,593)	-41.8%	333,002
Finance Management			4,045		475	1,275	2,023	(748)	-37.0%	4,045
EPWP Incentive			1,279		-	1,332	640	693	108.4%	1,279
Integrated National Electrification Programme			10,000		-	1,669	8	1,661	21363.7%	10,000
Municipal Demarcation Grant			4,566		267	1,279	2,283	(1,004)	-44.0%	4,566

LIM476 LIM476 - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	Budget Year 2017/18								
		2016/17 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1	A	B	C					D	
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages			14,236		1,447	8,634	5,932	2,702	46%	14,236
Pension and UIF Contributions			2,512				1,047	(1,047)	-100%	2,512
Medical Aid Contributions										
Motor Vehicle Allowance			5,583		476	3,180	2,328	854	37%	5,583
Cellphone Allowance			1,768		151	892	737	156	21%	1,768
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors			24,099		2,074	12,706	10,041	2,665	27%	24,099
% Increase	4		#DIV/0!							#DIV/0!
Senior Managers of the Municipality										
Basic Salaries and Wages			6,176		199	1,782	2,573	(791)	-31%	6,176
Pension and UIF Contributions			673		0	68	281	(213)	-76%	673
Medical Aid Contributions										
Overtime										
Performance Bonus			803				334	(334)	-100%	803
Motor Vehicle Allowance			967		22	136	403	(266)	-66%	967
Cellphone Allowance			108		5	34	45	(11)	-24%	108
Housing Allowances			104			19	43	(24)	-57%	104
Other benefits and allowances			297		1	84	124	(39)	-32%	297
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	2									
Sub Total - Senior Managers of Municipality			9,127		227	2,124	3,803	(1,679)	-44%	9,127
% Increase	4		#DIV/0!							#DIV/0!
Other Municipal Staff										
Basic Salaries and Wages			86,908		8,568	53,492	36,212	17,280	48%	86,908
Pension and UIF Contributions			21,700		1,385	8,930	9,041	(111)	-1%	21,700
Medical Aid Contributions			7,517		707	4,930	3,132	1,798	57%	7,517
Overtime			2,465		232	1,264	1,027	237	23%	2,465
Performance Bonus			1,500				625	(625)	-100%	1,500
Motor Vehicle Allowance			17,169		1,357	9,285	7,154	2,131	30%	17,169
Cellphone Allowance			4,259		178	943	1,775	(832)	-47%	4,259
Housing Allowances			1,395		150	643	581	62	11%	1,395
Other benefits and allowances			11,851		172	1,634	4,942	(3,308)	-67%	11,851
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	2									
Sub Total - Other Municipal Staff			154,772		12,747	81,121	64,488	16,633	26%	154,772
% Increase	4		#DIV/0!							#DIV/0!
Total Parent Municipality			187,998		15,049	95,952	78,333	17,620	22%	187,998

LIM476 LIM476 - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2017/18												2017/18 Medium Term Revenue & Expenditure Framework			
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Cash Receipts By Source																	
Property rates		4,753	9,416	3,870	7,934	24,125							73,758	123,858	132,526	141,803	
Service charges - electricity revenue																	
Service charges - water revenue																	
Service charges - sanitation revenue																	
Service charges - refuse		382	1,416	383	1,089	3,187							5,023	11,479	12,283	13,142	
Service charges - other																	
Rental of facilities and equipment					45	45							485	575	615	658	
Interest earned - external investments		2,002	787	1,035	2,002	1,626							4,066	11,519	12,325	13,188	
Interest earned - outstanding debtors		71	2,002	287	6,511	6,511							(3,662)	11,719	12,540	13,417	
Dividends received																	
Fines, penalties and forfeits				22	11	9							14,394	14,438	15,432	16,497	
Licences and permits				1,576	509	594							11,167	13,846	14,773	15,763	
Agency services					434	886							2,955	4,274	4,550	4,844	
Transfer receipts - operating		142,317	320	1,522									208,733	352,892	415,026	424,724	
Other revenue				88	74	112							3,066	3,342	3,576	3,826	
Cash Receipts by Source		148,525	13,941	8,783	18,607	37,095							318,987	547,939	623,648	647,664	
Other Cash Flows by Source																	
Transfer receipts - capital		47,665											38,188	85,863	90,875	96,165	
Contributions & Contributed assets																	
Proceeds on disposal of PPE																	
Short term loans																	
Borrowing long term/refinancing																	
Increase in consumer deposits																	
Receipt of non-current debtors																	
Receipt of non-current receivables																	
Change in non-current investments																	
Total Cash Receipts by Source		197,180	13,941	8,783	18,607	37,095							358,185	633,802	714,521	744,028	
Cash Payments by Type																	
Employee related costs		11,097	12,006	30,308	12,747	14,032							83,708	163,699	174,353	185,490	
Remuneration of councillors		2,431	2,452	4,884	2,074	843							11,415	24,099	25,766	27,591	
Interest paid						12,720							(10,995)	1,725	1,846	1,975	
Bulk purchases - Electricity						7,500							(7,500)				
Bulk purchases - Water & Sewer																	
Other materials				70	4,726								67,862	72,748	33,829	36,344	
Contracted services				13,740	2,479	599							63,020	79,838	77,596	78,712	
Grants and subsidies paid - other municipalities						5,166							(5,166)				
Grants and subsidies paid - other				925	727	731							1,618	4,000	4,500	5,000	
General expenses		12,347	11,389	5,143	7,510	9,621							71,928	117,938	166,056	168,989	
Cash Payments by Type		25,875	25,847	55,069	30,263	51,211							275,982	464,247	473,963	504,111	
Other Cash Flows/Payments by Type																	
Capital assets		3,415	10,159	8,156	16,872								47,263	85,863	90,875	96,165	
Repayment of borrowing				1,004									(1,004)				
Other Cash Flows/Payments																	
Total Cash Payments by Type		29,288	36,006	64,229	47,135	51,211							322,241	550,110	584,838	600,276	
NET INCREASE/(DECREASE) IN CASH HELD		167,902	(22,065)	(55,445)	(28,528)	(14,117)							35,944	83,692	149,683	143,753	
Cash/cash equivalents at the monthly year beginning:		197,933	365,836	343,771	288,326	259,798	245,681	245,681	245,681	245,681	245,681	245,681	245,681	197,933	281,625	431,308	
Cash/cash equivalents at the monthly year end:		365,836	343,771	288,326	259,798	245,681	245,681	245,681	245,681	245,681	245,681	245,681	281,625	431,308	575,061		

Month	2016/17	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		7,155		4,255	4,255	7,155	2,901	40.5%	5%
August		7,155		7,976	12,231	14,311	2,079	14.5%	14%
September		7,155		6,433	18,665	21,466	2,801	13.0%	22%
October		7,155		11,483	30,148	28,621	(1,527)	-5.3%	35%
November		7,155		7,509	37,757	35,776	(1,981)	-5.5%	44%
December		7,155		16,872	54,629	42,932	(11,698)	-27.2%	64%
January		7,155				50,087	-		
February		7,155				57,242	-		
March		7,155				64,397	-		
April		7,155				71,553	-		
May		7,155				78,708	-		
June		7,155				85,863	-		
Total Capital expenditure	-	85,863	-	54,629					

LIM476 LIM476 - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure	1	-	98,574	-	16,133	54,629	41,072	(13,556)	-33.0%	98,574
Roads Infrastructure		-	71,074	-	16,133	54,629	29,614	(25,015)	-84.5%	71,074
Roads			71,074		16,133	54,629	29,614	(25,015)	-84.5%	71,074
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	4,000	-	-	-	1,667	1,667	100.0%	4,000
Drainage Collection			4,000				1,667	1,667	100.0%	4,000
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	2,500	-	-	-	1,042	1,042	100.0%	2,500
Power Plants								-		
HV Substations			2,500				1,042	1,042	100.0%	2,500
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		

LIM476 LIM476 - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	67,010	-	3,866	6,574	27,921	21,347	76.5%	67,010
Roads Infrastructure		-	60,032	-	3,207	5,341	25,013	19,673	78.6%	60,032
Roads			60,032		3,207	5,341	25,013	19,673	78.6%	60,032
Road Structures					-			-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	6,500	-	659	855	2,708	1,853	68.4%	6,500
Power Plants			6,500		659	855	2,708	1,853	68.4%	6,500
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	152	-	-	-	63	63	100.0%	152
Dams and Weirs								-		
Boreholes			152				63	63	100.0%	152

LIM476 LIM476 - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Mid-Year Assessment

Description	Ref	2016/17		Budget Year 2017/18						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		-	90,000	-	7,500	37,500	37,500			90,000
Roads Infrastructure		-	90,000	-	7,500	37,500	37,500	-		90,000
Roads			90,000		7,500	37,500	37,500	-		90,000
Road Structures								-		
Transport Assets								-		
Libraries		-	-	-	-	-	-	-		-
Libraries								-		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals								-		
Total Depreciation	1	-	90,000	-	7,500	37,500	37,500	-		90,000

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